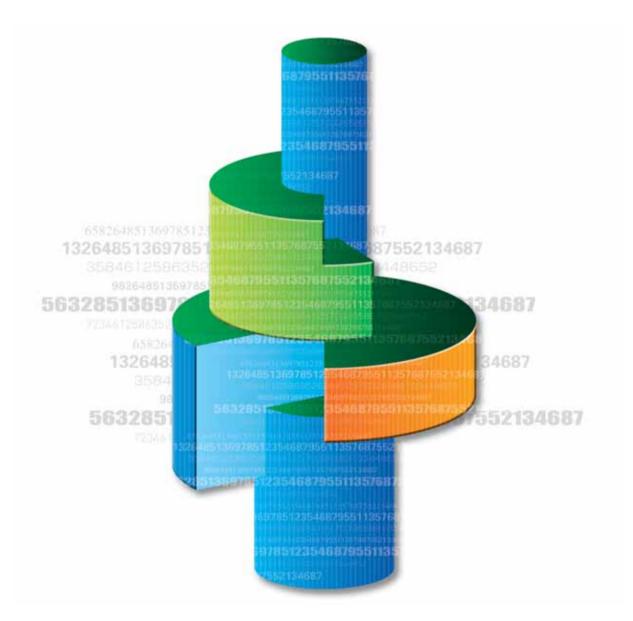
# White Paper on Local Public Finance, 2007 — Illustrated —





Ministry of Internal Affairs and Communications



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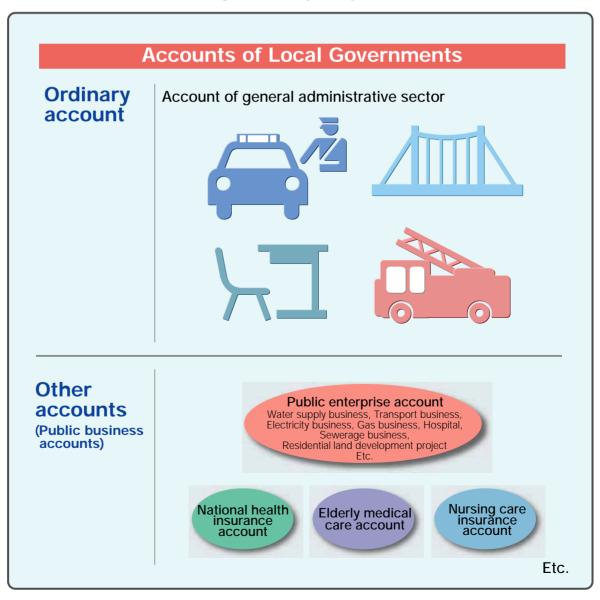
# The Role of Local Public Finance

Prefectures and municipalities (cities, towns, and villages) are principal actors in various administrative areas, including school education, welfare and public health, police and fire services, and the construction of such public works as roads and sewerage systems. They play a major role in national life.

This brochure will introduce the state of local public finance, which is an assemblage of the finances of individual local governments, with particular focus on the state of settlements for fiscal 2005 and efforts toward financial soundness of the local public entities centered on the ordinary account.

### Classification of the Accounting of Local Governments Applied in the Settlement Account Statistics

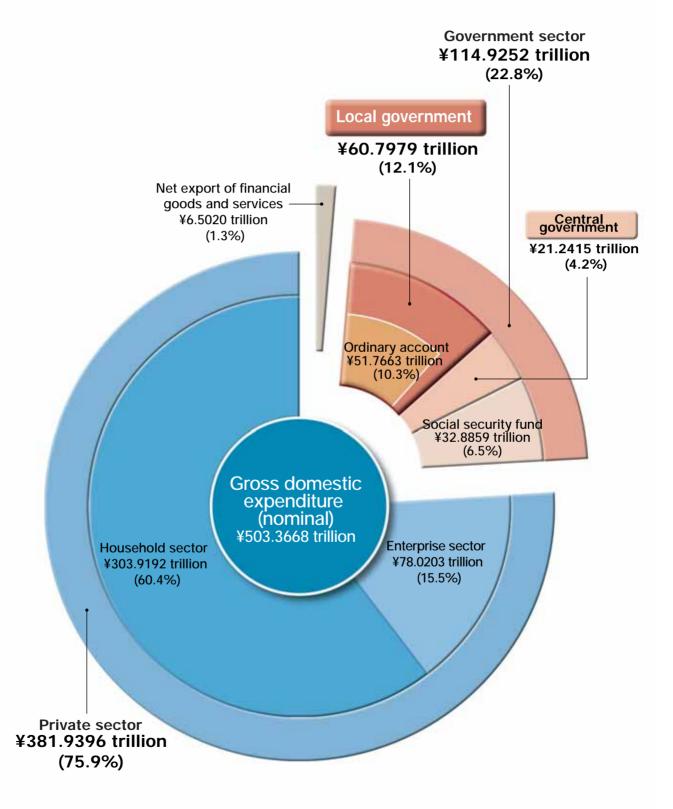
Although the accounts of local governments are divided into general accounts and special accounts, the account classification of each local government is not uniform. Therefore, we have adopted a uniform method in the settlement account statistics by classifying accounts as an ordinary account, which covers the general administrative sector, and other accounts (public business accounts). This enables us to clarify the financial condition of local governments as a whole and to make a statistical comparison among local governments.



# How large is local public finance compared with central government finance?

Looking at the scale of local public finance to gross domestic expenditure, we see that the ratio of the local government sector is 12.1%, which is about three times larger than the ratio of the central government.

## **Gross Domestic Expenditure and Local Public Finance**



# In which fields are local expenditure ratios high?

Local expenditure ratios are higher in the areas that have a close relationship with our daily lives, such as public health and sanitation, school education, social education, and police and fire services.

# Shares of National and Local Governments in Main Expenditures by Function (final expenditure base)

Ratio of expenditures by function	Local ratio	National ratio
Sanitation expenses 4.0%	Public health centers, garbage and human waste disposal, etc. 94%	6%
School education expenses	Elementary and junior high schools, kindergartens, etc.	15%
Social education 2.8%	Community centers, libraries, 77%	23%
Judicial, police and fire service expenses 4.3%	79%	21%
Land development <u>12.0%</u>	Urban planning, roads and bridges, public housing, etc. <b>70</b> %	30%
Commercial and industrial expenses5.1%Land preservation2.0%	60% Rivers and coast 63%	40% 37%
expenses Public welfare expenses (except pension expenses)	Child welfare, elderly care and welfare, livelihood protection, etc.	37%
Housing expenses, etc	econstruction , etc. 0.7% 46%	38% 54% 100%
Pension expenses (of public welfare expenses)		100%
General administration expenses, assembly expenses, etc.	Family register, basic residents' <b>77%</b> register, etc.	23%

# The State of Local Public Finance (FY2005 Settlement)

# **Outline of FY 2005 Account Settlement**

# 1. Decline in expenditure due to decreases in personnel expenses, ordinary construction expenses, etc.

Total expenditure declined for the sixth consecutive year to ¥90.6973 trillion. Real expenditure, excluding special causes involving the Large Earthquake Rehabilitation Fund, amounted to ¥89.8004 trillion, a decline of approximately ¥1.1421 trillion.

The reasons for this decline were, among other things, decreases in personnel expenses (down  $\pm$ 349 billion, or 1.4%, compared with the previous fiscal year) and ordinary construction expenses (down  $\pm$ 1.2324 trillion, or 7.5%).

### 2. Decline in revenue

Total revenue declined for the sixth consecutive year to ¥92.9365 trillion. While local tax revenue increased by ¥1.2656 trillion (up 3.8% over the previous fiscal year), national treasury disbursements (down 4.6%), local bonds (down 16.2%),\* and so on declined.

\*Due to declines in emergency financial countermeasures bonds, ordinary construction expenses, etc.

#### 3. Increase in number of deficit organizations

The number of organizations with a deficit in their real balances increased by 1 from fiscal 2004 to reach a total of 26 (2 prefectures [Hokkaido and Osaka] and 24 municipalities).

#### 4. Financial structure remains highly rigid

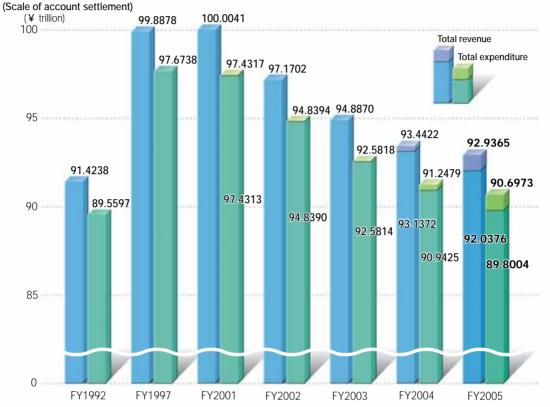
The ordinary balance ratio remained at a high level of 91.4%, almost the same as the previous fiscal year.

The debt service payment ratio (used for permission to issue local bonds) was 11.7%, the same as the previous fiscal year.

The amount of outstanding borrowing that should be shouldered by the ordinary account remained at a high level of approximately ¥201 trillion.

# Scale of Account Settlement

As a result of the fact that, on the revenue side, local bonds and national treasury disbursements declined and, on the expenditure side, personnel expenses, ordinary construction expenses, and so on declined, both revenue and expenditure decreased for the sixth consecutive year. Excluding special causes involving the Large Earthquake Rehabilitation Fund, revenue and expenditure declined from the previous fiscal year by  $\pm 1.0996$  trillion and  $\pm 1.1421$  trillion, respectively.



Note: The lower column shows amounts excluding special causes involving the Large Earthquake Rehabilitation Fund.

# **Revenue and Expenditure Settlement**

Although the real single fiscal year balance showed a surplus, the number of real balance deficit organizations increased.

Category	Settleme	ent figure	No. of deficit	organizations
Category	FY 2005	FY 2004	FY 2005	FY 2004
Real single FY balance	¥429.2 billion	– ¥11.7 billion	923 (1,693)	1,528 (2,498)
Single FY balance	¥237.0 billion	¥127.6 billion	876 (1,644)	1,330 (2,288)
Real balance	¥1316.4 billion	¥1220.8 billion	26 (28)	25 (26)

Notes:

1. **Real single FY balance**: Calculated by adding reserves to the fiscal adjustment fund and advanced redemption of local loans to the single FY balance and subtracting the used part of the fiscal adjustment fund.

Single FY balance: Calculated by subtracting the real balance of the previous fiscal year from the real balance of the fiscal year concerned. Real balance: Calculated by subtracting the revenue resources that should be carried over to the next fiscal year from the incomeexpenditure balance.

2. The number of deficit organizations does not include partial administrative associations or wide-area local public bodies; the figures in parentheses are the number of organizations including partial administrative associations and wide-area local public bodies.

3. The number of organizations with a real balance deficit excludes entities with a deficit resulting from discontinued settlement (entities with no income or expenditure in the account settlement period because of a merger, etc.).

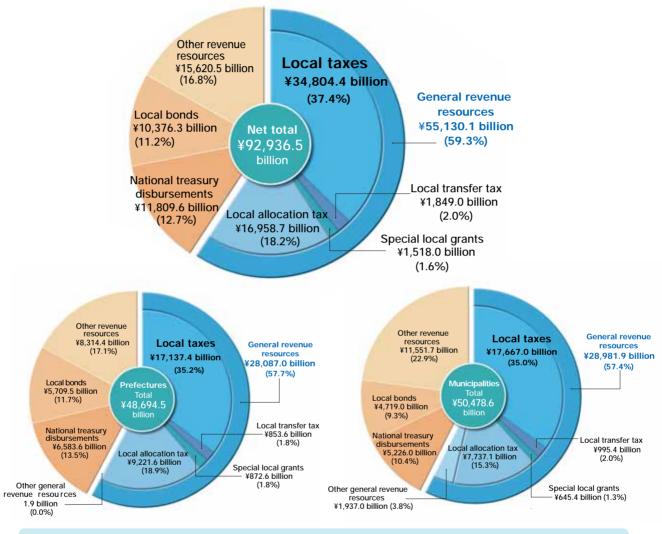
# Revenue

Where does the funds for local government activities come from?

### 1 Revenue Breakdown

The revenue of local governments comes mainly from local taxes (about one-third), local allocation tax, national treasury disbursements, and local bonds, in that order.

#### Revenue Breakdown (FY 2005 settlement)



#### **General Revenue Resources**

Revenue resources for which the use is not specified, like local taxes and the local allocation tax, are called general revenue resources. Here, the total of local taxes, local transfer tax, special local grants, the local allocation tax, and so on is treated as the general revenue resource. It is extremely important for local governments to ensure sufficient general revenue resources in order to handle various administrative needs properly.

Local transfer tax Collected as a national tax and transferred to local governments. Includes local road transfer tax, etc.

Special local grant A revenue source with the character of a substitute for local taxes, introduced to supplement a part of the decrease of local tax caused by a tax cut since FY 1999 and grants from the central government to local governments as a result of a revision of national treasury subsidies.

Local allocation tax An intrinsic revenue source shared by local governments in order to adjust imbalances in tax revenue among local governments and to guarantee revenue sources so that local governments in whatever region can provide a certain level of administrative services. Calculated as a certain ratio of five national taxes. (See page 11 for details.)

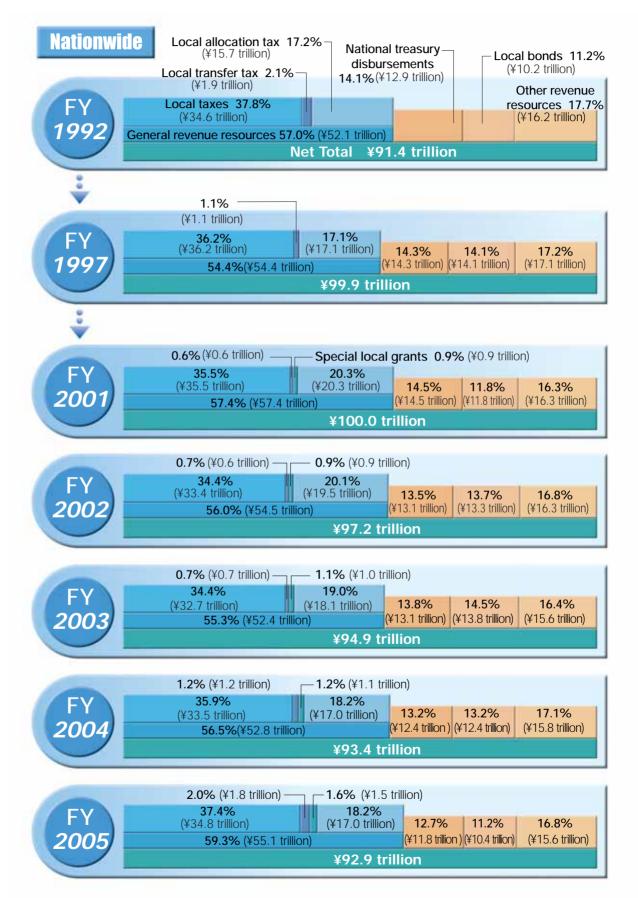
National treasury disbursements A general name for funds disbursed from the central government to local governments for specified uses. Local bonds The debts of local governments for which fulfillment continues for more than one fiscal year.

#### Notes:

- 1. The figures here are mainly for the ordinary account. (For the accounts of public enterprises, such as water supply and sewerage businesses, transportation businesses, and hospitals, see page 23.)
- 2. The figures for each item are rounded off under the given unit. Therefore, they do not necessarily add up exactly to the total.

# 2 Revenue Trends

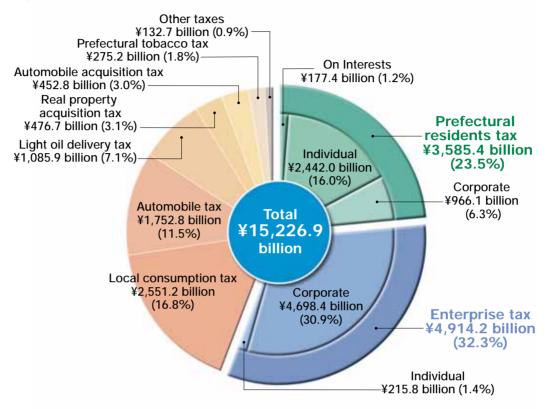
While the shares of local taxes, local transfer tax and special local grants to total revenue increased, the shares of local allocation tax, national treasury disbursements and local bonds are on a downward trend.



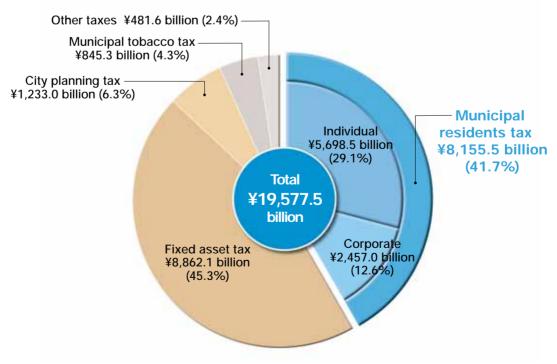
## 3 Local Taxes

Local taxes consist of prefectural taxes and municipal taxes. (In the case of the special wards of Tokyo, the Tokyo Metropolitan Government collects some municipal taxes.)

#### Composition of Revenue from Prefectural Taxes (FY 2005 settlement)



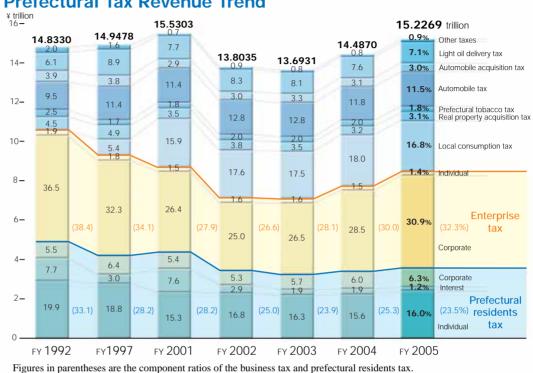
#### Composition of Revenue from Municipal Taxes (FY 2005 settlement)



The municipal tax revenue figure includes municipal taxes collected by Metropolitan Tokyo.

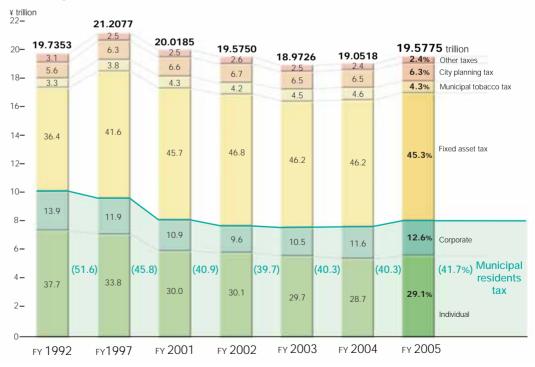
Revenue from prefectural taxes, in which the share of the two corporate taxes (corporate business tax and corporate prefectural resident's tax) is high, increased for the second consecutive year due to such factors as buoyant corporate earnings.

Furthermore, municipal tax revenue also rose for the second consecutive year due to such factors as an increase in municipal resident's tax.

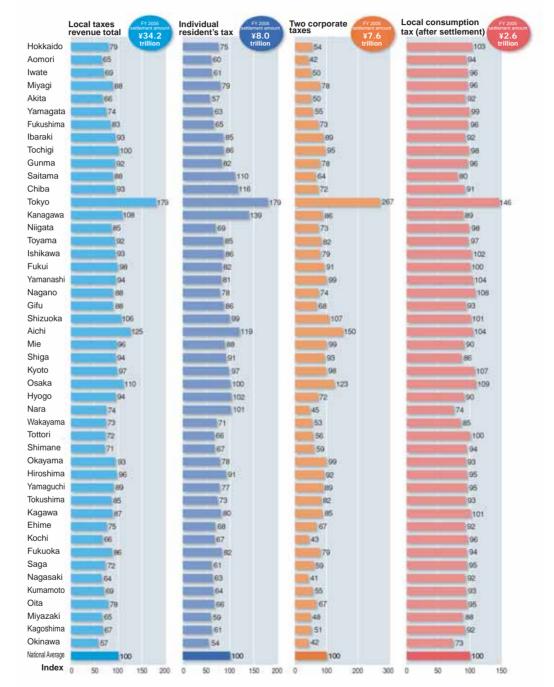


#### Prefectural Tax Revenue Trend

#### **Municipal Tax Revenue Trend**



Figures in parentheses are the component ratio of the municipal residents tax. The municipal tax revenue figure includes municipal taxes collected by Metropolitan Tokyo. In order for local governments to provide administrative services in response to local needs with responsibility and at their own discretion, it is necessary to expand and secure local taxes so as to build a local tax system in which the uneven distribution of tax sources is limited and the stability of tax revenue is ensured.



#### Index of Per Capita Revenue in Local Tax Revenue (with national average as 100; FY 2005)

#### Notes:

1. The local tax revenue total amounts do not include excess taxation, non-statutory ordinary taxes, or non-statutory special purpose taxes.

The revenue of the individual resident's tax is the total of the prefectural individual resident's tax (taxation on per capita basis and taxation on income basis) and the municipal individual resident's tax (taxation on per capita basis and taxation on income basis) and excludes excess taxation.

3. The revenue of the two corporate taxes is the total of the corporate prefectural resident's tax, the corporate municipal resident's tax and the corporate business tax and excludes excess taxation.

4. Calculations are made from the basic residents' register population as of March 31, 2006.

# **Local Allocation Tax**

From the perspective of local autonomy, it would essentially be the ideal for each local government to ensure the revenue sources necessary for administrative activities through local taxes collected from their residents. However, there are regional imbalances in tax revenue, and many local governments are unable to acquire necessary tax revenue. Therefore, the central government collects financial resources that should fundamentally be attributable to local tax revenue through national taxation and reallocates them as the local allocation tax to local governments where financial resources are insufficient.

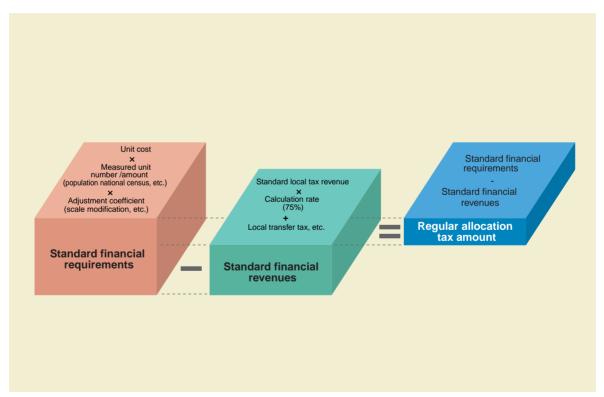
#### Determination of total amount of local allocation tax

The total amount of the local allocation tax is determined on the basis of certain ratios for national taxes (32% for income tax and liquor tax, 35.8% [34.0% from fiscal 2007] for corporate tax, 29.5% for consumption tax, and 25% for tobacco tax) as well as estimates of standard revenue and expenditure of local public finance as a whole.

The total amount of local allocation tax in fiscal 2005 was ¥16.9587 trillion, down 0.4% from the previous fiscal year.

#### 2 Method of calculation of regular local allocation tax for each local government

The regular local allocation tax for each local government is calculated by the following mechanism:



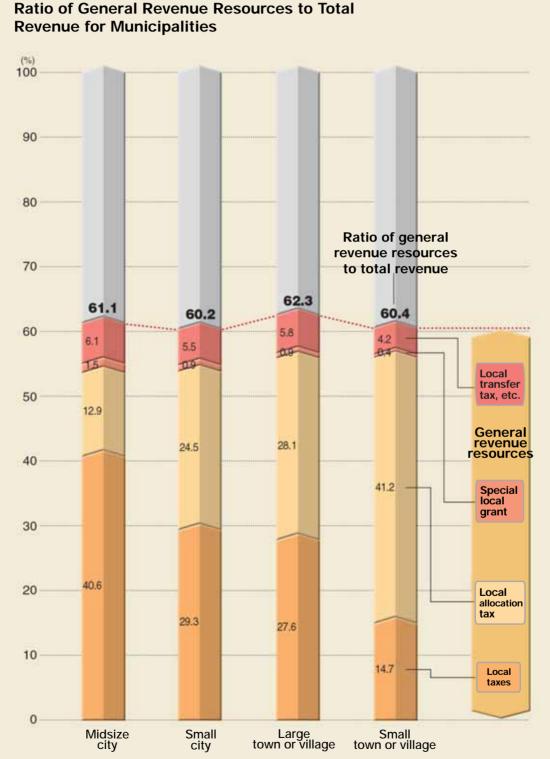
#### Notes:

- 1. Standard financial requirements are calculated as the financial requirements of each local government based on rational and appropriate standards. It is required to include the local share of the national treasury projects, such as compulsory education, livelihood protection, and public works, work project in calculating the standard financial requirements. From FY 2001 to FY 2009, part of the standard financial requirements is being transferred to special deficit-financing local bonds (extraordinary financial countermeasures bonds) as an exception to Article 5 of the Local Finance Law. 2. Normal local tax revenue neither includes "non-statutory ordinary taxes" and "non-statutory special purpose taxes" imposed independently
- by the local government nor "excess tax" that exceeds the standard tax rate stipulated in the Local Tax Law.

#### S Function of the local allocation tax

The function of the local allocation tax is to adjust imbalances in revenue among local governments in order to guarantee revenue so that local governments can provide standard administrative services and basic social infrastructure to their residents in whatever region.

Accordingly, as a result of the revenue adjustment mechanism through the local allocation tax, few differences in such factors as size of population have been found in the ratio of general revenue resources to total revenue.



Notes:

1. A "midsize city" refers to a city with a population of more than 100,000 persons according to the national census of 2005; a "small city"

refers to a city with a population of less than 100,000. 2. A "large town or village" refers to a town or village with a population of more than 10,000; a "small town or village" refers to a town or village with a population of less than 10,000.

# **Expenditure**

What is revenue being expended for?

# Expenses by Function

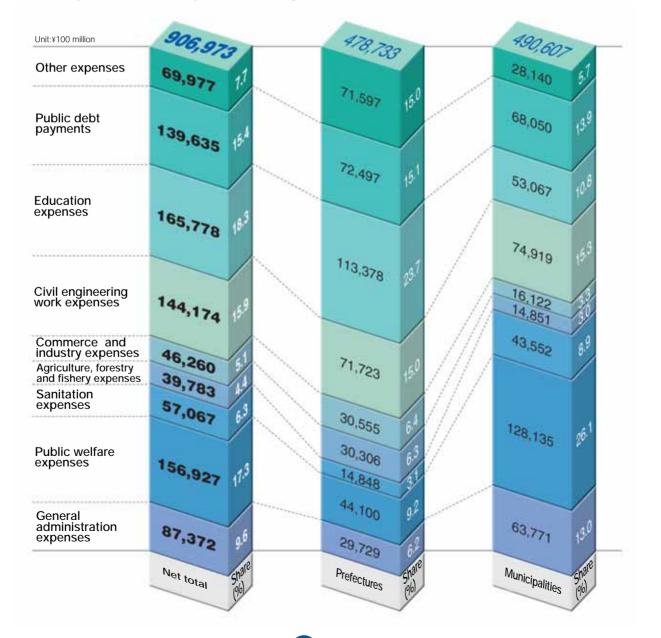
When expenses are classified by function, we see that a lot of revenue is expended for such items as education expenses, public welfare expenses, and civil engineering work expenses. In prefectures it is mainly expended for education expenses, debt servicing, and civil engineering work expenses, in that order. In municipalities it is primarily expended for public welfare expenses, civil engineering work expenses, and debt servicing, in that order.

Education expenses: Expenses for school education, social education, etc.

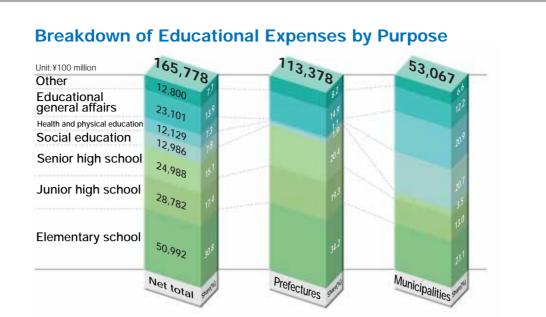
Civil engineering work expenses: Expenses for the construction and improvement of public facilities, such as roads, housing and parks.

**Public welfare expenses:** Expenses for the construction and operation of welfare facilities for children, the elderly, the mentally and physically disabled, etc. and for the implementation of livelihood protection, etc.

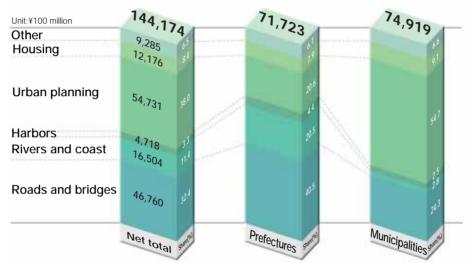
Public debt payment: Expenses for the payment of principal, interest, etc. on debts.



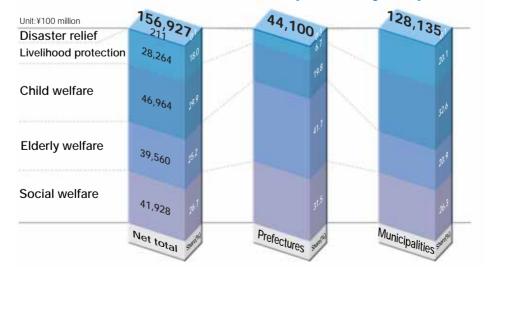
# Composition of Expenditure by Function (FY 2005)



# Breakdown of Civil Engineering Work Expenses by Purpose



#### Breakdown of Public Welfare Expenses by Purpose



In recent years, while there has been a decline in such items as agriculture, forestry and fishery expenses and civil engineering work expenses, welfare expenses, public debt payments and so on have been increasing.

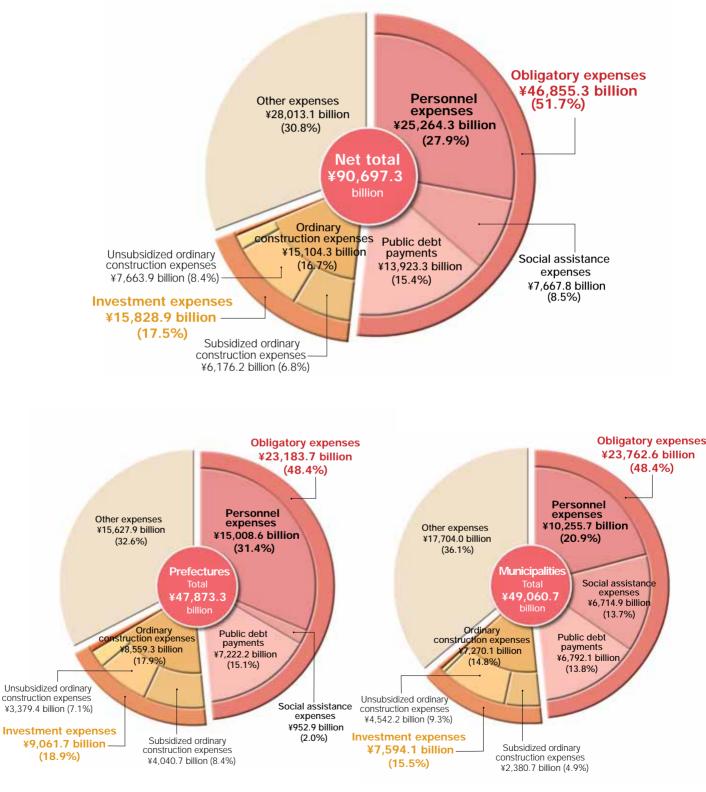
Unit: Ratio	with FY 1992 as 100.	-
		00
		Unit:¥100 million
	General administration expenses	101,087
	Welfare expenses	99,353
	Of which, social welfare expenses	27,922
	Of which, elderly welfare expenses	26,728
	Of which, child welfare expenses	29,561
FY	Sanitation expenses	56,143
	Of which, cleaning expenses	23,398
1992	Agriculture, forestry and fishery expenses	56,762
	Commerce and industry expenses	44,454
	Civil engineering work expenses	216,332
	Education expenses	184,060
	Public debt payments	71,150
1	Total expenditure	895,597
-		
	General administration expenses 86	100
	Welfare expenses	128
	Of which, social welfare expenses	125
	Of which, elderly welfare expenses	145
FY	Of which, child welfare expenses	120
	Sanitation expenses Of which, cleaning expenses	120
1997	Agriculture, forestry and fishery expenses	114
	Commerce and industry expenses	121
	Civil engineering work expenses 99	
	Education expenses 10	
	Public debt payments	145
	Total expenditure	109
2	General administration expenses 88	
	Welfare expenses	142
	Of which, social welfare expenses	136
	Of which, elderly welfare expenses	138
	Of which, child welfare expenses	144
FY	Sanitation expenses	119
2001	Of which, cleaning expenses	129
	Agriculture, forestry and fishery expenses 98	
	Commerce and industry expenses	121
	Civil engineering work expenses 86	
	Education expenses 98	
	Public debt payments	181
_	Total expenditure	
-		
	General administration expenses 86 87,37	
	Welfare expenses	158 156,927
	Of which, social welfare expenses	150 41,928
	Of which, elderly welfare expenses Of which, child welfare expenses	148 39,560 159 46,964
FY	Sanitation expenses 102	
2005		22,845
	Agriculture, forestry and fishery expenses 70 39,783	22,010
		04 46,260
	Civil engineering work expenses 67 144,174	4 C
		5,778
	Public debt payments	196 139,635
-	Total expenditure 101	906,973
	///	

#### Trends in Expenditures by Function (ordinary account net total) Unit: Ratio with FY 1992 as 100.

# 2 Expenses by Character

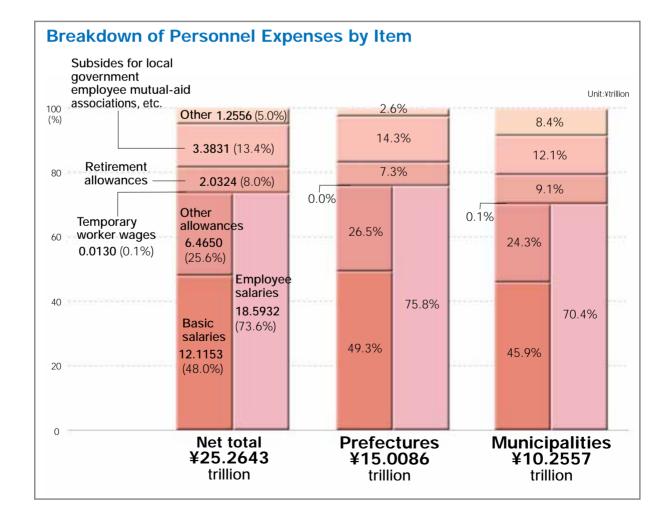
Classified by character, expenses can be divided into "obligatory expenses" (personnel expenses, social assistance expenses and public debt payments), which are mandatory and difficult to cut down at the discretion of individual local governments; "investment expenses," including ordinary construction expenses, etc.; and "other expenses."

## Expenditure by Character (FY 2005 settlement)

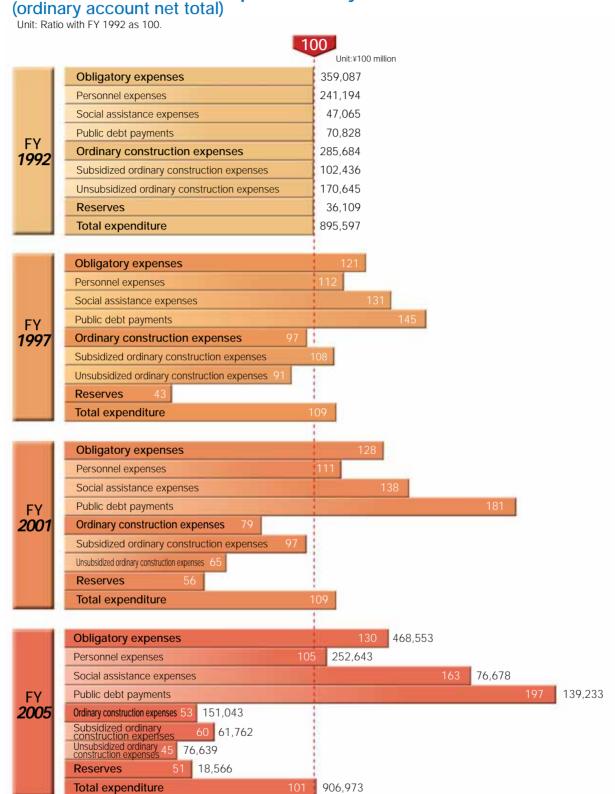


#### **Trends in Personnel Expenses**





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# Trends in Breakdown of Expenditures by Character

Social assistance expenses

Expenses which include child welfare expenses, livelihood protection expenses, etc., aimed at assisting the needy, children, the elderly, mentally and physically disabled, etc., as a part of the social security system.

#### Ordinary construction expenses

Expenses necessary for the construction of social capital, such as roads, bridges, parks, schools, etc.

# Flexibility of the Financial Structure

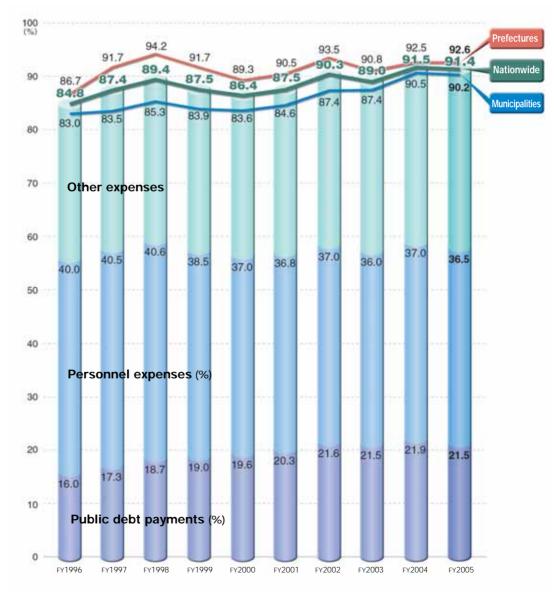
How can local finance respond to the demand toward local governments?

In addition to revenue sources allocated to obligatory expenses required every year, it is necessary for local governments to ensure revenue sources for measures to respond properly to social and economic trends and changes in the demand of the residents. The extent to which these revenue resources can be ensured is called the flexibility of the financial structure.

# Ordinary Balance Ratio

1

The national average of the ordinary balance ratio (the ratio of ordinary revenue allotted to expenses recurring every fiscal year to the total of ordinary revenue recurring every fiscal year, centered on local taxes and the local allocation tax, as well as tax reduction supplementary bonds and extraordinary financial countermeasures bonds [see note]) remained at a high level of 91.4%, almost the same as the previous fiscal year.



Note:

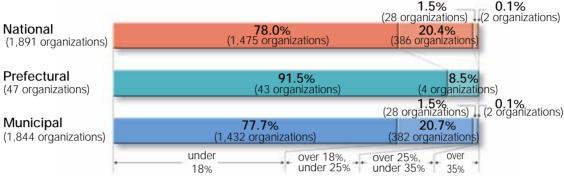
Tax-reduction supplementary bonds and extraordinary financial countermeasures bonds have been added since fiscal 2001.

# 2 Real Debt Service Ratio and Debt Service Payment Ratio Used for Permission to Issue Local Bonds

It is necessary to keep a close watch on trends in public debt payments at all times, since public debt payments, payments of principal and interest on the debts of local governments, are expenses especially lacking flexibility.

The real debt service ratio, which is an index indicating the extent of the real debt payment burden, was calculated for the first time on the basis of fiscal 2005 account settlements. Past trends can be seen in the debt service payment ratio used for permission to issue local bonds. The national average is the same ratio for the previous fiscal year and remains at a high level.

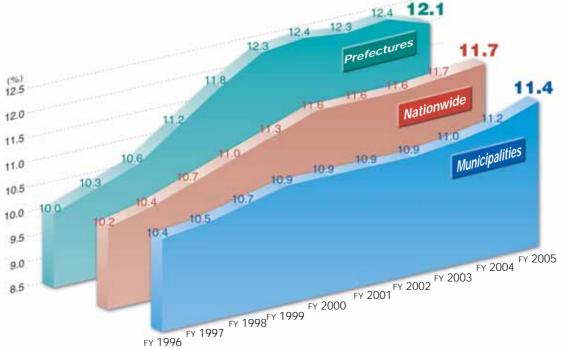
#### State of the Real Debt Service Ratio



#### \*Real debt service ratio

The real debt service ratio indicates the ratio of the principal and interest repayments on local bonds (excluding advanced redemption,etc.) and the real debt service amount, including items corresponding to debt service expenses, such as disbursements to public enterprise bonds, minus that portion of the local allocation tax allotted for this purpose to the total of the standard financial amount and the issuable extraordinary financial countermeasures bond amount. It is used to determine organizations that require consultations or permission to issue bonds. If the ratio is over 18%, the organization needs permission to issue bonds; if it is over 25%, the issue of certain kinds of local bonds is restricted; and if it is over 35%, the restrictions are tightened even more.





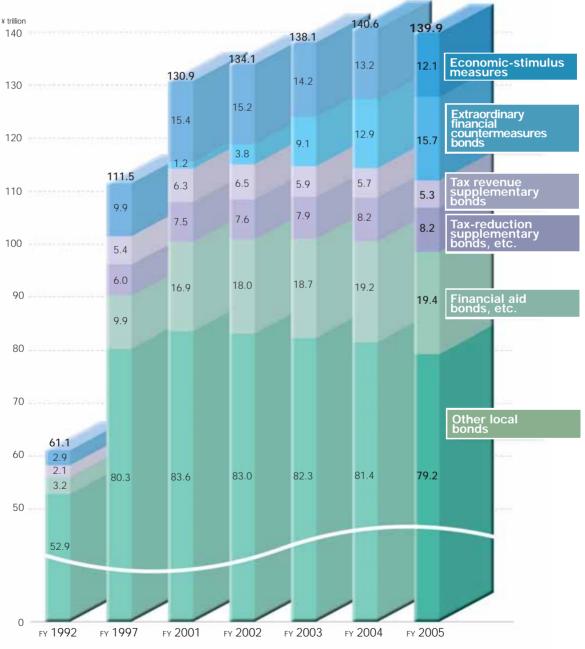
<sup>\*</sup>Debt service payment ratio used for permission to issue local bonds The debt service payment ratio used for permission to issue local bonds indicates the ratio of the total of local debt principal and interest and expenditure relating to debt-burden acts corresponding to debt service expenses, excluding the amount of advanced redemption, and also excluding the amount of general revenue resources calculated for this purpose that includes the local allocation tax, to the total of the standard financial amount and possible issue of extraordinary financial countermeasures bonds (excluding the amount of local allocation tax calculated for service payment).

# Outstanding Local Government Borrowing (Ordinary Account)

What is the state of debts in local public finance?

# **1** Trends in Outstanding Local Government Borrowing

Outstanding local government borrowing, the debts of local governments, amounted to approximately \$140 trillion at the end of fiscal 2005. This figure has been increasing in recent years because of such factors as the need to supplement tax revenue as a result of tax cuts and the issue of extraordinary financial countermeasures bonds. The figure is 1.5 times larger than total revenue and about 2.5 times larger than the total sum of general revenue resources, such as local taxes and local allocation tax.



#### Trends in Outstanding Local Government Borrowing

Notes:

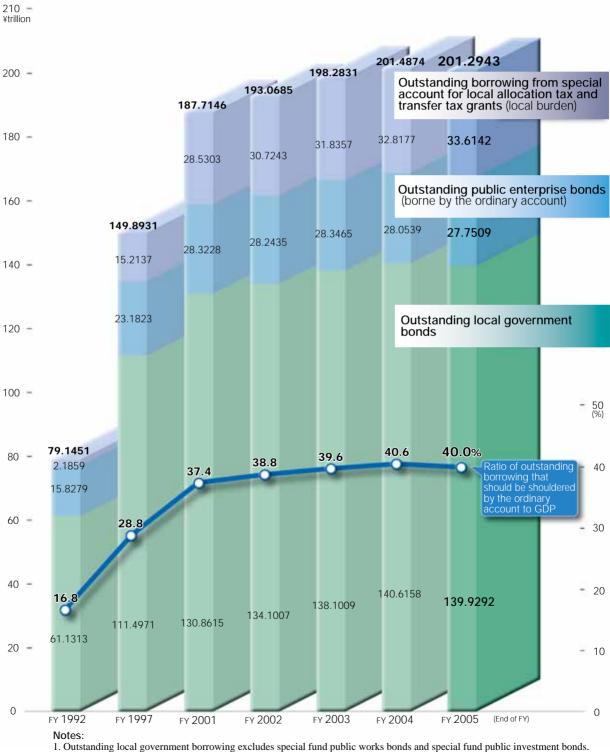
1. Outstanding local government borrowing excludes special fund public investment bonds.

2. Economic-stimulus figures are estimates.

## **2** Outstanding Borrowing of Local Finance

Also, the outstanding borrowing of local public finance, which includes the local burden of borrowing from the special account for local allocation tax and transfer tax grants and those public enterprise bonds borne by the ordinary account, as well as current outstanding local government bonds, remains at a high level, amounting to approximately ¥201 trillion at the end of fiscal 2005.

#### Trends in Outstanding Borrowing That Should Be Shouldered by the Ordinary Account and Ratio of Outstanding Borrowing to Gross Domestic Product



Outstanding local government borrowing excludes special fund public works bonds and special fund public investment bond
 Outstanding public enterprise bonds (borne by the ordinary account) are estimates based on settlement statistics.

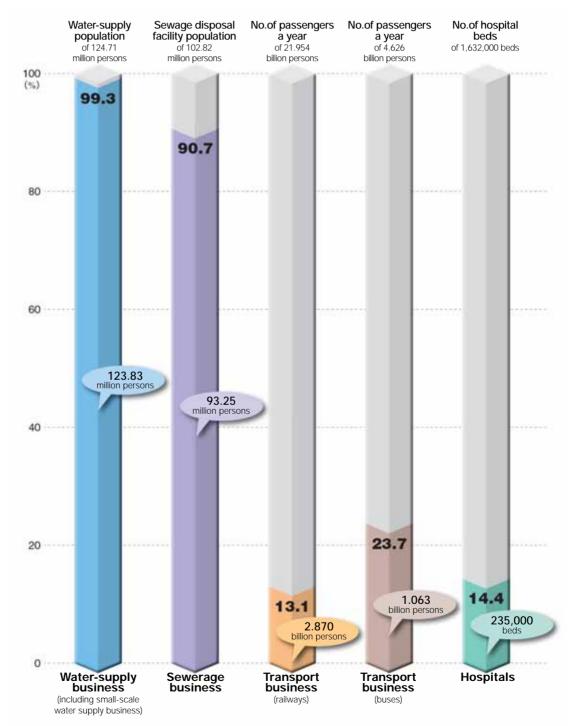
# **Local Public Enterprises**

## What is the state of local public enterprises?

Local public enterprises are managed directly by local governments for the purpose of social and public benefit. They provide social infrastructure and services indispensable for local residents and the development of the community, including water supply, sewerage, transport and hospitals.

# Ratio of Local Public Enterprises

Local public enterprises play a major role in improving the standard of living of residents.



Notes:

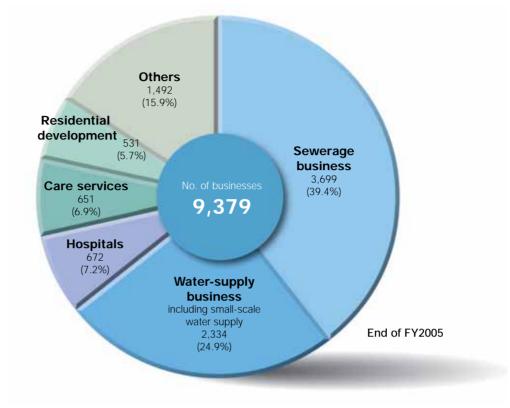
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1. The graph shows the ratio of local public enterprises when the total number of business entities nationwide is taken as 100.

2.Figures for the total number of enterprises nationwide are compiled from statistical materials of related organizations; figures for local public enterprises are compiled from figures for the total number of enterprises and settlements for the previous fiscal year.

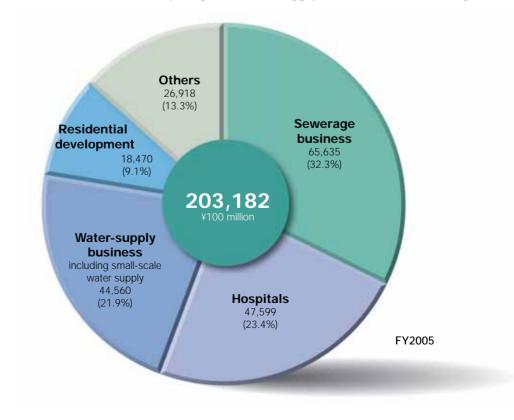
## 2 Number of Businesses Operated by Local Public Enterprises

The number of businesses is 9,379. By type of business, sewerage accounts for the largest ratio, followed in order by water supply, hospitals, and care services.



# **3** Scale of Financial Settlement

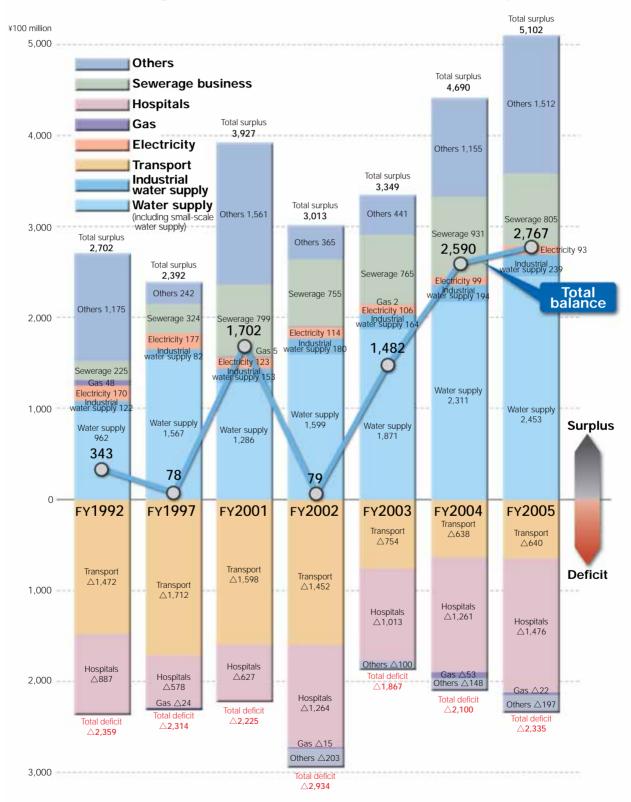
The total financial settlement scale is ¥20.3182 trillion. By type of business, sewerage accounts for the largest ratio, followed in order by hospitals, water supply, and Residential development.



# 4 Management Conditions

Local public enterprises had a surplus of  $\pm 276.7$  billion. By type of business, while water supply, industrial water supply, electricity, and sewerage showed a surplus, transport and hospitals are continuing to register a deficit.

## **Trends in Management Conditions of Local Public Enterprises**

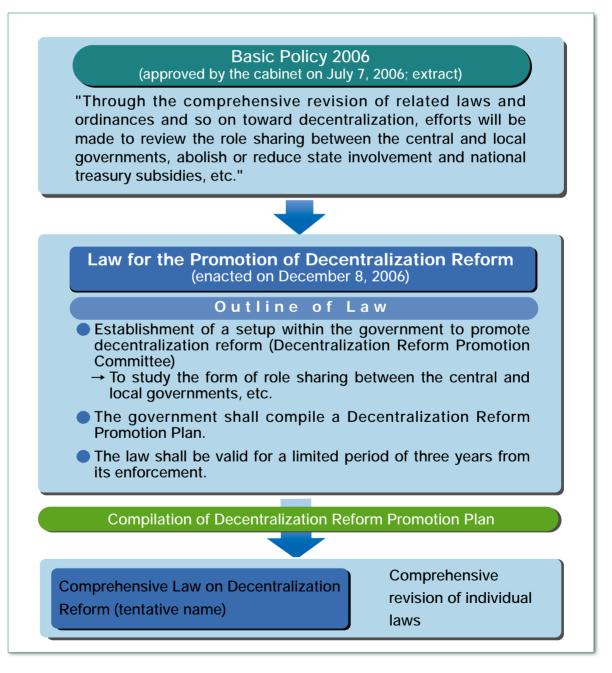


# Trends and Issues in Local Public Finance

# Promotion of Decentralization Reform

# (1) Enactment of the Law for the Promotion of Decentralization Reform

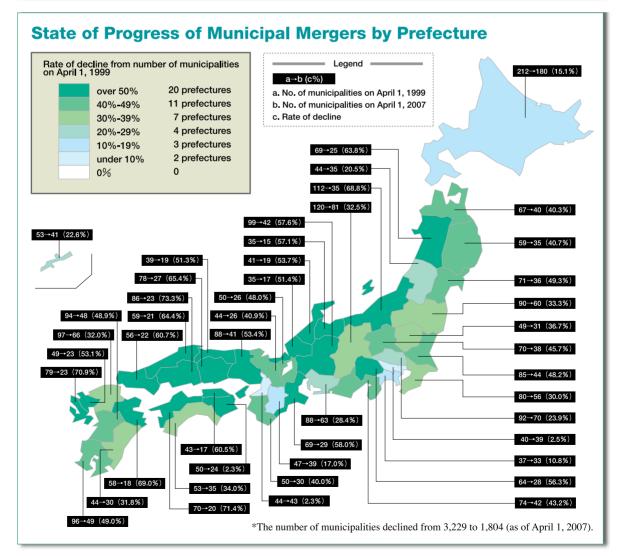
The Law for the Promotion of Decentralization Reform, which aimed to clarify the basic philosophy for the promotion of decentralization and the responsibilities of the central and local governments, to stipulate fundamental matters, and to promote decentralization in a comprehensive and planned manner by establishing the necessary system, was enacted on December 8, 2006, and enforced on April 1, 2007. On the basis of this law, efforts are being made to promote new decentralization reforms, thoroughly review the role sharing between the central and local governments, advance the transfer of authority and financial resources to local governments, and establish the independence and responsibility of the regions.



# (2) Promotion of Municipal Mergers

As decentralization advances and the role of the municipality becomes increasingly important, in the present situation of severe fiscal conditions both centrally and locally, the promotion of municipal mergers is important in order to strengthen the administrative and financial bases of municipalities and to maintain and improve their administrative services.

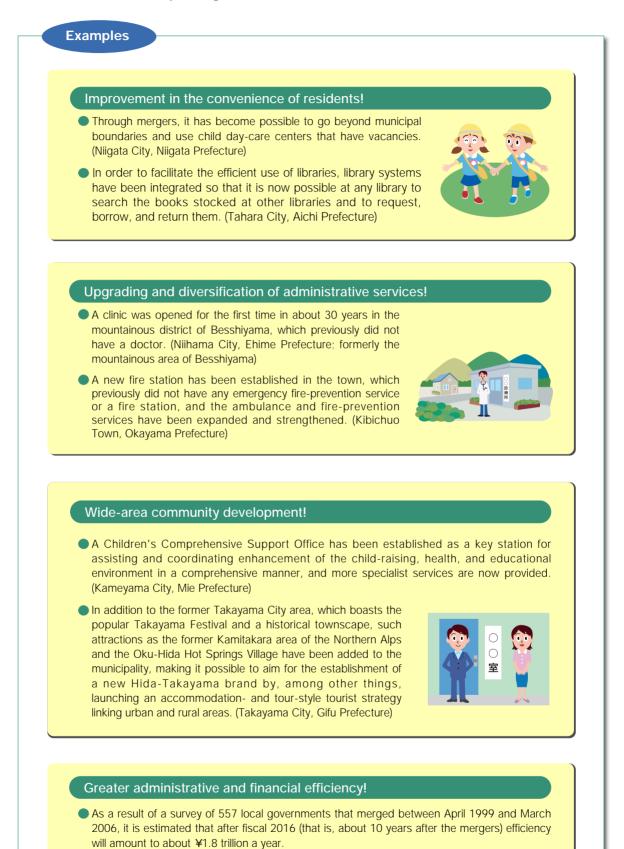




2.5

#### **Community Development Efforts of Merged Municipalities**

In many merged municipalities, positive efforts have begun toward building an energetic and individualistic community in response to local issues.



# 2 Promotion of Administrative Reform

## (1) State of Efforts Through Intensive Reform Plans

In order to solidly promote local administrative reform, the Ministry of Internal Affairs and Communications compiled the New Guidelines for the Promotion of Administrative Reform in Local Governments (the New Local Administrative Reform Guidelines) and notified local governments of them on March 29, 2005.

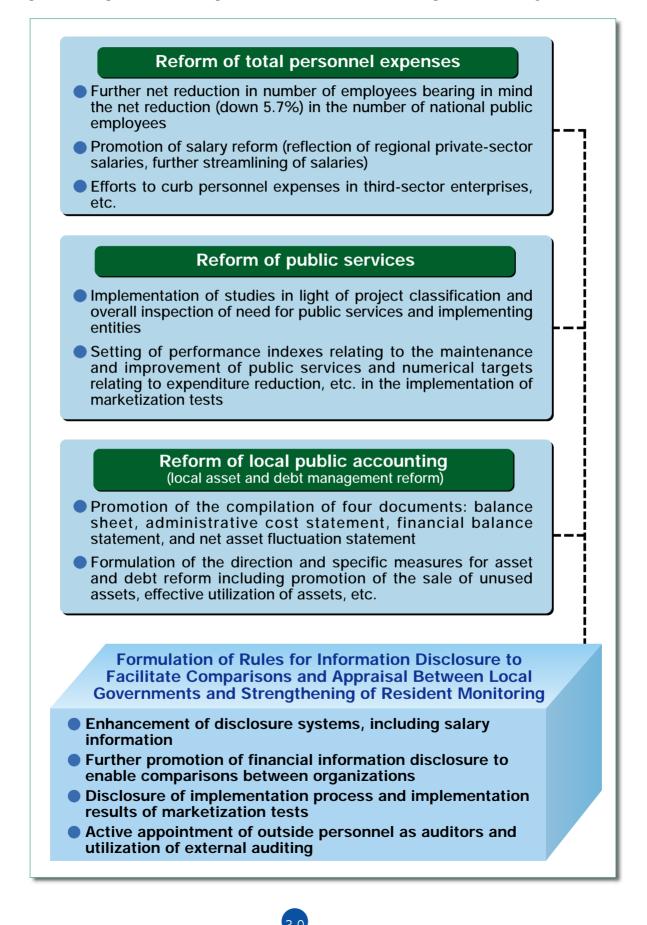
As a result, local governments have compiled and disclosed intensive reform plans indicating specific efforts, such as the reorganization and arrangement of administrative work and projects and the promotion of private-sector consignment, to be undertaken in general until fiscal 2009.

#### **Specific Examples of Intensive Reform Plans**

Prefecture	<ul> <li>Reduction of number of employees <ul> <li>Reduction of 1.8% (about 2,300 persons) in the six years from FY 1999 to FY 2004</li> <li>Reduction of 6.9% (about 2,300 persons) in the five years from FY 2005 to FY 2009</li> </ul> </li> <li>Restraint of salary expenses <ul> <li>Pay-rise period extension measure (12-month extension)</li> <li>Period: FY 1909-2003</li> </ul> </li> <li>Salary-cut measure <ul> <li>Period: FY 2004-2006 (7% for department heads and bureau heads, 5% for office heads, 3% for other staff) <ul> <li>FY 2007 (7% for department heads and bureau heads, 5% for office heads)</li> </ul> </li> <li>Promotion of private-sector consignment, etc.</li> <li>Fundamental revision of all nonclerical work (17 businesses, 361 persons) <ul> <li>Private-sector consignment, etc. of security work, road inspection work, kitchen work, telephone operator work, etc.</li> <li>Introduction of designated manager system</li> <li>149 facilities as of April 1 2007 (of which, prefectural housing: 113 facilities)</li> </ul> </li> <li>Reduction of arternal management expenses <ul> <li>Reduction of artel expenses, commodity procurement methods, etc.</li> <li>Revision of facility management standards, curbing of expenses, etc.</li> <li>Revision of rodinary construction project expenses, etc.</li> <li>Revision of rodinary construction project expenses, etc.</li> <li>35% reduction of subsidized public works (construction) compared with the fiscal 2006 initial budget by fiscal 2009</li> <li>35% reduction of subsidized public works (construction) compared with the fiscal 2006 initial budget by fiscal 2009</li> <li>17.5% reduction of unsubsidized public works (maintenance) compared with the fiscal 2006 initial budget by fiscal 2009</li> <li>17.5% reduction of unsubsidized public works (maintenance) compared with the fiscal 2006 initial budget by fiscal 2009</li> <li>17.5% reduction of unsubsidized public works (maintenance) compared with the fiscal 2006 initial budget by fiscal 2009</li> <li>17.5% reduction of durbus than publi</li></ul></li></ul></li></ul>
City	<ul> <li>Reduction of number of employees         <ul> <li>Reduction of number of employees by about 1,700 persons (about 11.4%) through efforts in the five years from FY 2005 to FY 2009 (Reduction of 687 persons by April 2007 due to efforts in FY 2005 and 2006)</li> </ul> </li> <li>Formation of new salary system         <ul> <li>Revision of pay scale in response to work stages and shift to salaries that reflect job and work responsibility (Salary structure reform implemented in April 2007 and special work allowances, employee health and welfare systems, etc. under continuous review.)</li> </ul> </li> <li>Formation of new personnel system         <ul> <li>Promotion of personnel system, compilation of a human resource development plan, etc. (New personnel evaluation system introduced in April 2006, and second human resources development basic plan formulated in June 2007.)</li> </ul> </li> <li>Promotion of private-sector consignment, etc.         <ul> <li>Promotion of shift to method of providing public services through utilization of the private sector through utilization of the designated manager system, etc. (system introduced at about 179 facilities as of April 2007)</li> <li>Promotion of soundness of public enterprises             <ul> <li>Clarification of new reform targets for equity corporations, including their integration and abolition, and steady promotion of reform (one corporation abolished in FY 2005)</li> </ul> </li> <li>Promotion of soundness of public enterprises         <ul> <li>Regarding the four projects for the full operation of the Local Public Enterprise Law, compilation of individual new medium-term management plans and promotion of efforts toward establishment of financial structure to enable management through independent settlement</li> <li>Efforts toward financial structure to achieve an account balance without borowing from the si</li></ul></li></ul></li></ul>

# (2) Further Promotion of Administrative Reform

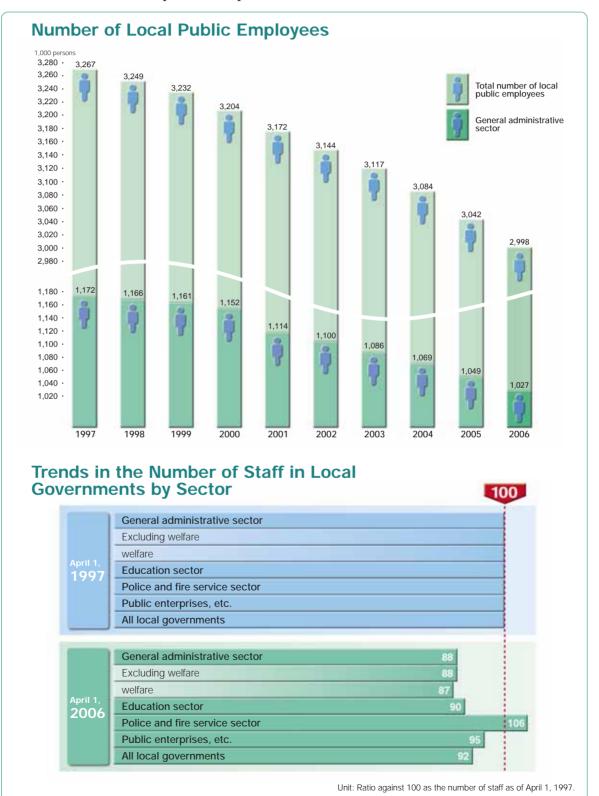
On August 31, 2006, the Ministry of Internal Affairs and Communications formulated "Guidelines for the Further Promotion of Administrative Reform in Local Governments" and requested local governments to make positive efforts toward three reforms: reform of total personnel expenses, reform of public services, and reform of local public accounting.



# Reference Number of Public Employees

The number of local public employees has declined for 12 consecutive years since 1995. The number of employees has fallen for 11 consecutive years in the general administrative sector and 5 consecutive years in the public enterprise sector.

The reason for these declines is that, although the number of staff in the police and fire service sectors is increasing due to such factors as the enhancement of public security and disasterprevention measures, efforts are being made to reduce the number of staff as a whole by, for example, setting numerical targets for personnel management and implementing cuts in other sectors on the basis of scrap-and-build policies

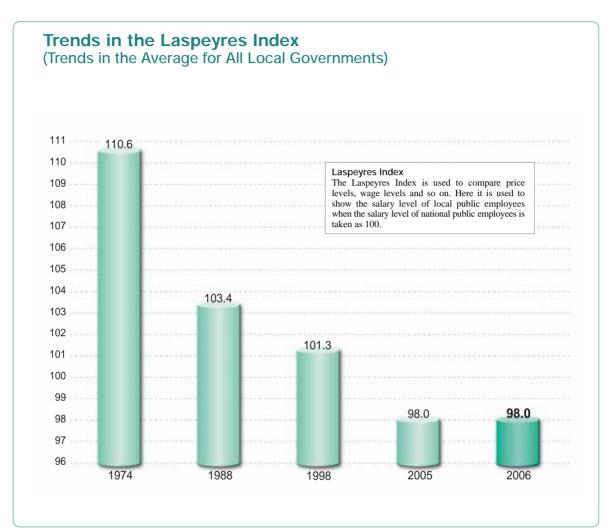


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# Reference Salary Level

When the salary level of local public employees is shown on the Laspeyres Index, the average for all local governments is 98.0.

In fiscal 2005 a total of 1,015 local governments adopted measures to correct wage levels, such as the revision of salary scales, and a total of 1,573 local governments implemented the revision of various allowances and retirement allowances.

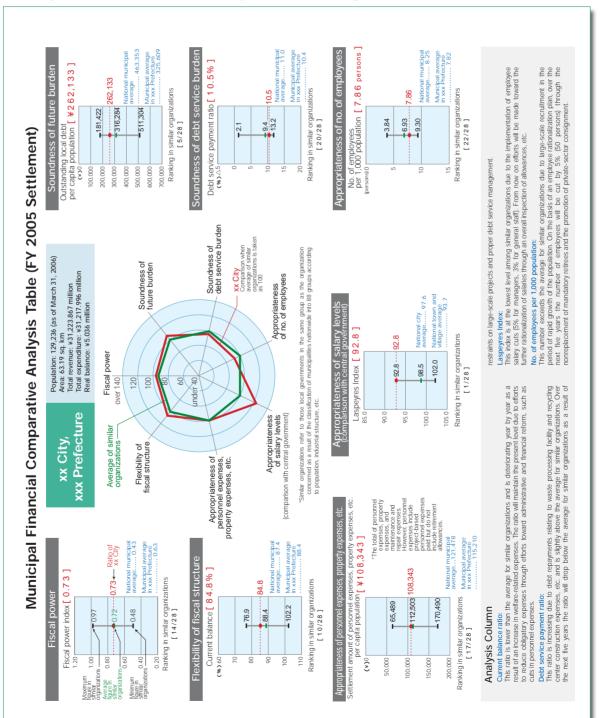




# **3** Promotion of Information Disclosure

Amid the increasing severity of local public finance, various efforts are being made to fulfill accountability. In order for each local government to promote financial soundness while gaining the understanding and cooperation of residents, etc., the Ministry of Internal Affairs and Communications has compiled financial comparative analysis tables and posted them on its homepage with the aim of disclosing information to residents, etc. in an easy-to-understand manner based on indicators that are comparable with those of other local governments.

In the fiscal 2005 settlement, the ministry conducted a comparative analysis of the principal financial indicators, etc. among similar organizations and analyzed the efforts, etc. of each organization toward the improvement of the indicators, etc.



#### **Example of a Financial Comparative Analysis Table**

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**Trends and Issues in Local Public Finance** 

In addition, the settlement data of all prefectures and municipalities (since fiscal 2001) are shown in balance sheets for each individual organization posted on the homepage.

# **Example of Settlement Card**

Secretational constant         TOS MS 2005         Prefecture and material census processions         Prefecture and sign and an 22         Prefecture propulation census (presons)         TOS MS 2014         Prefecture and sign and an advisibility and advisibility and advisibility and advisibility and advisibility and advisibility and advisibility and advisibility advisor ad		2000 nat		127,733	-	30 national 195		2000 national census 1 005 national census		105,975				municipality	<u>ب</u>
Enter relation         Enter r		άĽ.	ate of change i	0/0/0	-	-   anauou	_	1330 HOUNT		010/201					
Match 31, 200         1358         Primary Inter of the primary interval inter of the primary inter of the primary interval inter of the primary interval inter of the primary interval interval inter of the primary interval		Basic resider	register popula		-	1.135	-	read bm <sup>2</sup>		10 10	-	Prefecture	City	Local allocation tax area	2 - 8
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$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	itegory	Share 52.3	resources, etc. 15,292,253		:	46,400		49,598 to. of households in			Total expenditure	andituras	30,215,506		30,939,738
0         0	tanan tan		818,154	40	lertiary	73.7		'000 national census 46.631		×	Revenue resources that	t should be	0'002'1		110/10/
			e0,055	0.0	State of	municipal	taxes (un	it: ¥ thousand; %)		×	carried over to the ne	xt fiscal year	830,659		461,290 1 270,527
3301         01         02         Ordinary tass.         1;5332;31         91:3         61:06         Restanding tass.			99,970 959,696	0.5 4.9	Categor	<u>م</u>	Revenue settle	d Share Excess tax	X	ß X X	Single FY balance		- 147,821		496,323
288.472         0.8         288.472         1.3         Statuto transmission         Read and approtransmission         R			39,901	_	Ordinary taxes		15,356,319	91.3		×	Keserve Advanced redemption (	of local loans	241,000	000 -	1,000
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $			258,472	1.3	Municipal resi	iary tax ident's tax	8.427.818	91.3 50.1		××	Reserve breakup am	ount	30,000		1,218,000
1         11/12/26         31         11/12/26         32         11/12/26         32         11/12/26         32         11/12/26         32         11/12/26         32         11/12/26         32         11/12/26         32         11/12/26         32         11/12/26         32         11/12/26         Concorre equipation         12/26 <td></td> <td>357 2</td> <td>764,357</td> <td>, 01 (01</td> <td>Individual equa</td> <td>al apportionment</td> <td>170,364</td> <td></td> <td>Peninsula Metropolitan Toky</td> <td>×</td> <td></td> <td></td> <td>General staff,etc</td> <td></td> <td>110071</td>		357 2	764,357	, 01 (01	Individual equa	al apportionment	170,364		Peninsula Metropolitan Toky	×			General staff,etc		110071
21:180:00         65	inary	ოო	1,117,237	5.7	Corporate equa	al apportionment	193,819	, ci	_	× ×	Category		No. of month	monthly salary Per ca	Per capita average monthly salary
1.1         1.0 <td></td> <td>049</td> <td>- 10 507 451</td> <td>- 966</td> <td>Corporate tax</td> <td>apportionment</td> <td>422,775 6 3 30 5 50</td> <td>2.5 27.6</td> <td>_</td> <td>ality ×</td> <td></td> <td></td> <td>_</td> <td></td> <td>hundred)</td>		049	- 10 507 451	- 966	Corporate tax	apportionment	422,775 6 3 30 5 50	2.5 27.6	_	ality ×			_		hundred)
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$ \begin{array}{c c c c c c c c c c c c c c c c c c c $			- 57 084	- 60	Light motor v	vehicle tax	71,704		organization	x	Education-related governmer	t employees	9	25,050	4,175
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1463.34         3.1         -         Emanded taxes         1,463.44         3.7         -         pain initial a diministration occurs of tables         Sec. citations         Sec.					Nonstatutory or	rdinary taxes			<i>v</i>	tate of me	mhershin of			Andionha	er capita average
255         645         03         100		349 148	- 1.356	_	Earmarked taxe	9S Parkad tavae	1,463,444		partial é	administre	ative association		etc.		(compensation ¥ hundred)
1         1,735,73         5,1         0         Desines of flow tark         1,433,44         1         Controls of days         Control flow control         Contro         Contro		468 0			Spa tax		-		Accidents to ass members in cou	>	Raw sewage dispo	X X	mayor	1 18.04.01 1 18.04.01	8,630 7,370
321328         10         0.10         0.01         0.01         Elementary schools         Cale           meanulation         327308         0.0         10         0.01         100 <t< td=""><td></td><td></td><td></td><td></td><td>City alonging</td><td>ce tax</td><td>-</td><td></td><td>Accidents to par in course of dut</td><td></td><td>Crematories</td><td>Treasu</td><td>rer mon of hoord</td><td>1 18.04.01</td><td>6,730</td></t<>					City alonging	ce tax	-		Accidents to par in course of dut		Crematories	Treasu	rer mon of hoord	1 18.04.01	6,730
277000 $277000$ $2770000$ $2770000$ $2770000$ $2770000$ $2770000$			5,101 -	0.0	Water utility and	d land profit tax			Retirement all		Reserve fire servicu	x	cation	1 18.04.01	6,730
3.132.380         0.1         1.532.205         1.001         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.000         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.005         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.532.055         1.555.055         1.532.055         1.555.055         1.532.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055         1.12.055	on supplementary bonds	0.		•	Nonstatutory ear	rmarked taxes	' 		Tax administra	tion	<ul> <li>Lunior high schools</li> </ul>	× >	er of assembly speaker of	10.40.21	5,400
of expenditures by Character (unit ¥thousand; %)         State of expenditures by purpose (unit ¥thousand; %)           Settement amount         Inhere         Approvalesties         Current amount (M)         Inhere         Current amount (M)         Inhere         Inhere <thinhere< th=""></thinhere<>			19,592,025		Total	unct laws	- 16,819,763	100.0	Elderly welfar- Infectious dise		Other	(		1 12.04.01 28 12.04.01	4,800 4,500
Satisfand         Statement amount         Statement amount         Statement amount         Statement amount         Statement amount         Characterized amount         Ch	tate	penditures by	character (unit	t: ¥ thous	and; %)				iditures by	purpose	(unit: ¥ thousar		Ca	Category	(¥ thousand
9,19,87         305         65,133         6,23,455         4,02         Assembly expenses         352,557         1,1         Assembly expenses         352,557         1,2         354,433         4,15,169         4,15,169         4,15,169         4,15,169         4,15,169         4,15,169         4,15,169         4,15,169         4,15,169         4,15,169         4,15,169         4,15,169         3,55,4,150         5,12,12         1,2,19,422         3,55,4,150         5,12,12         1,2,19,422         3,54,150         3,55,4,150         3,55,4,150         3,56,130         1,2,19,422         3,55,4,151         5,51,333         3,56,130         1,1,12,12         3,26,0,11         3,55,3,4,151         3,26,0,11         3,55,3,4,151         3,26,0,11         3,55,3,4,151         3,26,3,11         3,26,0,11         3,25,3,4,11         2,23,3,347         2,12,248         2,34,4,15,10         2,17,143         3,41,510         1,12,126         2,34,4,150         2,17,143         3,41,550         1,21,248         2,34,510         2,20,345         2,23,343         2,21,248         2,34,415         2,21,248         2,34,415         2,12,248         2,34,415         2,12,128         2,34,415         2,12,128         2,34,415         2,12,128         2,34,415         2,12,128         2,34,415         2,12,128         2,34,315 <th>_</th> <th></th> <th></th> <th>0,</th> <th>art expenses appropriater al revenue resources, etc.</th> <th></th> <th></th> <th>Category</th> <th>Settle</th> <th>ment int (A) Shar</th> <th>Of A, ordinary construction</th> <th>A, appropriated of the second of the second</th> <th>Standard financia</th> <th>il revenue equirement</th> <th>40</th>	_			0,	art expenses appropriater al revenue resources, etc.			Category	Settle	ment int (A) Shar	Of A, ordinary construction	A, appropriated of the second	Standard financia	il revenue equirement	40
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2608146         6         2542.66         12.0         Sanitation accommensation         2381.83         3.4         212.24         2343.31           200814         6         2542.66         2542.66         2542.66         2542.66         2542.66         2542.66         2542.66         2542.66         2542.66         2012         26017         2012         2013         2012         2013         2014	ch, employee salaries ssistance expenses			052 122	1.219.042	5.8	Seneral admi.	nistration expenses	2,28			4,415,498	Fiscal power inde	X X X X X X X X X X X X X X X X X X X	0.92
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	ebt payments			306	2,542,606	12.0	Sanitation exp	enses	2,85	•		2,354,315	Current general revenue	e resources, etc. ratio(%)	
bigratory expenses         5382709         509         12.333367         12.200,13         580         Comments, nuclear posteries         2416.51         13.1         19.6000         2.945.58           near depretes         5,432.06         13         4,606.17         31.0         4,605.00         2.945.58           near depretes         5,432.06         13         4,606.07         1378.44         130.05         1378.44           near depretes         5,436.00         2.945.58         244.829         15         Countents, nuclear posteness         273.35         436.000         2.345.54           near depretes         1,635.91         0.3         1,932.916         31.00         1378.44         366.65           near posteness         1,472.30         0.3         2.367.91         366.65         366.65           near postenes         233.106         1.01         2.996.90         1,972.66         3.79.140         3616.65           near postenes         236.79         0.3         1,932.66         3.79.148         61.000         2.94.26.00           near postenes         236.74         10.00         2.95.74         147.30         2.60.148         6.         2.367.94.22           net particular postenes         2.50.34.72 <td>Temporary loan interest</td> <td>2,608,146</td> <td></td> <td>90c</td> <td>909'746'7 -</td> <td>-</td> <td>-abor expens</td> <td>es rooter and fichan, ov</td> <td></td> <td></td> <td></td> <td>20,792</td> <td>Jebt service exper</td> <td>nses purden ratio(%) enses ratio(%)</td> <td></td>	Temporary loan interest	2,608,146		90c	909'746'7 -	-	-abor expens	es rooter and fichan, ov				20,792	Jebt service exper	nses purden ratio(%) enses ratio(%)	
mel expenses         5.44.508         12         Civil engineering verk expenses         4.15.67;         13.7         155.610         2.15         Civil engineering verk expenses         4.15.67;         13.7         155.600         2.342.535           ninary expenses         etc.         1.487.503         1.412.730         4.7         1.95.600         2.342.555           ninary expenses         etc.         1.465.52         2.44.555         2.44.555         2.44.555         2.44.555         2.44.555           et of print administrate according         1.50.236         1.7         1.50.235         2.15         Education expenses         4.106.992         1.37         3.177.943           1.10         2.83.108         1.7         2.86.900         2.81.75         0.9         2.608.14         7.91,700         3.16.652           2.73.115         0.9         2.33.108         1.7         D.100.05         2.81.940         3.177.246         4.106.952         1.36.17.655           1.11         2.84.960         1.77.078         2.81.000         2.81.470         2.81.466         2.54.2660         2.54.2660           2.84.960         1.77.078         2.81.470         2.81.470         2.81.480         2.81.466         2.81.466         2.84.460         2.81.4	obligatory expenses)		-	367	12,290,113	58.0	Commerce ar	id industry expenses	cacilad			155,912	Real debt service	Real debt service ratio(%)	
Current part reparties         250,000         244,623         1,2         Fire-service exprises         1,472,005         47         61,100         1,73,431           rund and partial animitativessonations         238,108         1,2         238,108         1,1         Distance exprises         1,106,902         1,36         77,015         71,000         1,373,431           rund an partial animitativessonations         238,108         1,10         Distance exprises         1,106,902         1,36         57         1,10         0,10         1,373,431         1,10         0,10         1,373,431         1,10         0,10         1,373,431         1,10         0,10         1,373,431         1,10         0,10         1,373,431         1,10         0,10         1,373,431         1,10         0,10         1,314,431         1,10         0,10         1,314,431         1,10         0,10         0,316,450         2,540,60         1,10         2,542,60         1,10         2,542,60         1,10         2,542,60         1,10         2,542,60         1,10         2,542,60         1,10         2,542,60         1,11         2,542,60         1,11         2,542,60         1,11         2,542,60         1,11         2,542,60         1,11         2,542,60         1,11         2,544,50<	sonnel expenses		4	713	4,566,619	21.5	<b>Civil engineer</b>	ing work expenses		`	-	- 1 -	Current reserve o	utstanding	
mining         mining<	ance and repair expenses		-	555 135	244,829	112	rire-service e	xpenses	1,42				Fiscal adjustment	djustment	1,534,000
15/16/256         104         2,899/56         1979,216         33         Public debit payments         2         26/08/148         8.6         2,542,608           transition         23/15/26         0/3         25/36/31         2         <	burden of partial administrative associations			108	238,108	1.1	Jisaster recor	Jerises Jistruction expenses	4,10			-	Special purpos	Debt payments Snecial numoses	1.288.000
21/15         0.9         25/16         0.9         26/16         26/	2			966	1,979,216	9.3	<sup>o</sup> ublic debt pe	tyments	2,60		- 9	_	Dutstanding local	government bonds	
Total         Total <th< td=""><td>ent. capital. loans</td><td></td><td>~</td><td>18/</td><td>- 297</td><td>- 0</td><td>/arious exper</td><td>1SeS &gt; carried over from</td><td></td><td></td><td>•</td><td>r</td><td>Of which, governm</td><td>Of which, government funds</td><td>19,060,040</td></th<>	ent. capital. loans		~	18/	- 297	- 0	/arious exper	1SeS > carried over from			•	r	Of which, governm	Of which, government funds	19,060,040
3.964.960         11,70.023         general revenue resources, risc.         Total expenditure         3.03.15.566         10.00         3.964.960         23.67.37.81           answers         3.93.22         0.31         1,70.023         general revenue resources, risc.         1.03.15.566         10.00         3.964.960         23.67.37.81         23.01.55.66         10.00         3.964.960         23.67.74.28         1.67.81         1.69.16         1.67.81         1.67.81         1.67.81         1.69.17.8         1.67.81	ions carried over from previous FY				of current expenses a		the previou	s carried over indiri IS FY					Contract authorization amo	Contract authorization amount (scheduled expenditure) Purchase of supplies, etc.	1.884.989
The source service of the service of	ent expenses		1,7		ral revenue resources		Total expendi	ture	F	15,506 100.	0 3,964,960	- T	Guarantee, com	pensation	
Oriver, subsidiare anomesis         600037         27         9115         9574         1           Oriver, subsidiare anomesis         600037         27         9115         9574         1           Oriver, subsidiare anomesis         600137         27         9115         91250         1         43037           Oriver, subsidiare anomesis         2091,41         8.9         1,46435         857300         Result later anomesis         3,222,100         1         43037           Description anomesis         2.81,300         Result later anomesis         1,46435         807300         Result later anomesis         1,22,200         1         1,2220         1         1,2220         1         1,2220         1         1,2220         1         1,2220         1         1         1,2220         1         1,2230         1         1,2230         1         1         1,2220         1	I. Drdinary construction expenses		1.7		= ∠( Tablance rati	·	I ransters to	public business, etc	-	ie national he	ealth insurance progr	account	Other items accrition fr	Other Other items accruing from real debt burden acts	1/3/66(
Of Writh, instantized engeness         2.691,141         8.9         1,484,552         suptimination brown and engency financial         Water supply         112,473         No. of subscripter households         22,341           Dissuest reconstruction expenses         -					7% 103.5% (Exclui		l otal Sewerage bu:		00 Resubtract	ted balance		43.057	Profit-generation	business income	
austruudin expenses					lementary bonds and em 'armeasures bonds'		Nater supply		178 No. of sub	scriber hous	seholds (households)	24,240	Current land develop	Current land development fund outstanding	'
1. unimiliarease services 30.215.56 10.0 23.679.428 resource8s etc	Usastel records fuctore and a second se			Incor	me deneral reve.		Industrial wat	er supply	- INU. ULITISU	Amounted of o	s (persoris) vilactad insuranca faas	799,04	Collection rate(%)	Collection rate(%) [Current year, total	
25.014.468.0001 Other 14.474.746 1 2015015 1 Insurance henefit expenses	penditure			<u> </u>	urces, etc.	_	National healt		- Tel capital	National trea	asury expenditure		Municipa	al resident's tax	97.9 33.1 98.4 94.5
				_	¥ 2£	¥ 25,014,468,000 0	Other	1,471,7	42 bersons 1	Insurance be	enefit expenses		Net fixed	Net fixed asset tax	

In response to the growing demand for comprehensive transparency in local public finance information, as a means of disclosing the overall financial condition of each local government, including the condition of special accounts, such as enterprise accounts, as well as the ordinary account, the management condition of third-sector enterprises and so on, and the state of financial assistance to them, the Ministry of Internal Affairs and Communications compiles financial condition tables and so on and posts them on its homepage.

## **Example of Table of Financial Condition, Etc.**

					Na	me of orga	inizatio
						Pi	refectu
. Financial condition of general account and special accounts (mainly items relating to ordinary account) $_{(\vee,)}$						(¥milli	
	Revenue	Expenditure	Formal balance	Real balance	Current outstanding local government bonds	Borrowing from other accounts	Remar
General account	1,3 40,8 67	1,3 20,2 92	20.575	1,4 61	2,4 35,2 72	3,2 53	
Prefectural debt management special account	22,705	22,705	0	0	-	18,505	
Disaster relief project special account	4.987	4,986	1	1	5,4 39	3,7 88	
Mother-child widow welfare financial loan project special account	452	136	31 6	316	870	1	
Small and medium-sized enterprise support financial loan project special account	9.4 25	7,8 53	1,572	1,560	12.098	22 6	
Agricultural improvement financial loan project special account	1,1 97	98	1.0 99	1.0 99	406	22	
Forestry promotion financial loan project special account	848	55 1	297	297	160	1	
Offshore fishing improvement financial loan project special account	167	30	137	137	-	1	
Prefectural forest project special account	167	163	4	4	1.6 95	104	
Urban development finance project special account	1,3 20	1.3 20	0	0	-	3	
Ordinary account	1,2 51,9 70	1,2 27,4 95	24,475	3,8 35	2,4 51,4 03	217	

2. Financial condition of other special accounts (items relating to public enterprise accounts)

(¥million)

	Total earnings (revenue)	Total expenses (expenditure)	Net profit/loss (formal balance)	Dau uebis	Current outstanding local government bonds		Remarks
Electricity business special account	4,758	4,4 15	34 3	-	27,142	-	
Industrial water supply business special account	1,746	1,4 32	31 4	1	3,916	20 9	Enterprises
Industrial land development business special account	1,557	2,2 19	△ 66 2	1	11,920	23,741	governed by law
Toukou coastal land development business special account	367	367	0	1	94	6,100	by idw
Hospital business special account	70,313	71,652	△ 1,3 39	-	66 ,056	11,498	
Notes:							

1. "Enterprises governed by law" means public enterprises to which the Local Public Enterprise Law applies.

2. When bad debts amount to so many million yen, they are shown with a  $\triangle$  mark.

3. Financial condition of related partial administrative associations, etc.

3. Financial condition of related partial administrative associations, etc. (¥million, %							
	Revenue (total earnings)	Expenditure (total expenses)	Formal balance (net profit/loss)	Real balance (bad debts)	Current outstanding local government bonds	Burden share of organization concerned	Remarks
Regional Federation of Water Supply Enterprises	951	807	14 4	-	2,9 55	13.4	
Federation of Coastal Water Supply Enterprises	196	246	riangle 50	-	524	90.0	

#### 4. Management condition of third-sector enterprises, etc. and state of local government financial assistance nousand)

	Ordinary profit/loss ( ¥ thousand)	Capital or net assets (¥thousand)	Investment from organization concerned ( ¥ thousand)	Subsidies from organization concerned ( ¥ thousand)	Loans from organization concerned ( ¥thousand)		Outstanding debt involving loss compensation from the organization concerned	Remarks
Cultural Promotion Foundation	63,424	2,2 80,5 06	2.0 10.0 00	28,273	-	-	-	
Industrial Creation Organization	73,904	4,6 93,5 25	258,972	1.0 69.9 70	3,5 55,8 20	-	2,9 85,8 19	
Construction Technology Center	55,252	1,9 60,6 79	3,0 00	-	-	-	-	
Cultural Deposits Research Corporation	△ 171	31,689	30,000	-	-	-	-	
Forest Development Human Resources Foundation	riangle 1.734	2,0 06,3 29	1.9 50.0 00	-	-	-	-	
Marine Products Promotion Foundation	38,855	2,3 45,2 58	2,174,503	-	-	-	-	
Agriculture and Forestry Public Corporation	△ 26.781	38 8,253	31 2,700	63 3,508	12,880,777	-	17,125,779	
Women's Foundation	607	120.419	98,982	37,123	-	-	-	
Sports Association	△ 24.822	769,751	15,000	30.225	-	-	-	

Note: Enterprises that do not compile profit/loss statements enter their increase or decrease of net assets in the current term in the "Ordinary profit/loss" column

#### 5. Financial indexes

Financial strength index	Real balance ratio	Real debt service ratio	Ordinary balance ratio				
0.32570	0.8	14.3	90.5				
Note: The real debt service ratio is bonds in FY 2006.	Jote: The real debt service ratio is the three-year average from FY 2003 to FY 2005 used in such procedures as consultations on the issue of bonds in FY 2006						

Meanwhile, in recent years an increasing number of local governments have been compiling balance sheets and other financial documents as a means of disclosing and analyzing financial conditions in order to grasp the state of their assets and liabilities in a comprehensive manner.

		(	As of	March 31, 2006; uni	t: ¥ thous
(Assets) 1. Financial assets				40,100,110	E_D/E
Funds				<u>40,196,119</u> 18,911,616	
Financial assets (excluding funds)				21,284,503	
Credit		6,721,155	А		D-ATDT
Tax and other accounts due	4,508,866	0,/21,100_	••		
Accounts due	1,332,777				
Loans	1,302,100				
Other credit					
(Deduction) Reserve for doubtful accounts	△ 422,588				
Securities		72.410			
Investments, etc.	7000771	14,490,938	С		
Capital investments Other investments	7,868,771				
2. Nonfinancial assets	6,622,167			717,453,750	M=J+K+I
Assets for business				287,625,664	J=G+H+I
Tangible fixed assets		287,502,677	G		0-01111
Land	148,337,692				
Timber and bamboo	598,187				
Buildings	125,602,108				
Structures	1,681,927				
Machinery and equipment	7,507,524				
Goods	2,391,846				
Ships					
Aircraft Other tangible fixed assets					
Construction suspense account	1,383,393				
Intangible fixed assets	1,000,000	122,987	н		
Superficies	99,740				
Patent rights	00,710				
Software	23,247				
Telephone subscription rights					
Other intangible fixed assets					
Inventory assets			1		
Infrastructure assets	0.00.000.000			429,828,086	к
Public property land	227,280,153				
Public property facilities	196,345,590 0				
Other public property Public property construction suspense account					
Deferred assets	6,202,343			0	1
Assets total				757.649.869	
(Liabilities)					
1. Liquid liabilities				17.209.330	0
Accounts payable and unpaid expenses		6,258			-
Advance received and income in advance					
Reserves		1,276,819			
Bonus reserve	1,276,819				
Deposits (money in custody, etc.)		2,082,760			
Local government bonds (short-term)		13,843,493			
Short-term loans				100 770 157	_
2. Nonliquid liabilities		145004516		166.779.157	Р
Local government bonds (long-term) Long-term loans		145,034,516			
Reserves		21,744,641			
Retirement allowance reserve	21,744,641				
Other reserves					
Liabilities total				183,988,487	Q=0+P
(Net assets)					
Revenue sources		△ 779.807	в		
Revenue sources allotted to asset formation		574,441,189			
Fixed assets	557,182,109				
Long-term financial assets	15,865,448				
Appraisal and conversion differential, etc.	1,393,632				
Other net assets		0	Т		
Opening unanalyzed balance					
Net assets total				573,661,382	U=R+S+T

## Example of Balance Sheet (City A)

The administrative cost statement shows the amount of administrative resources spent on administrative services during the year.

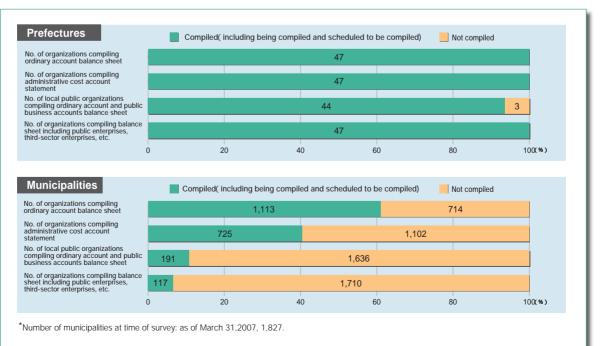
Administrative	Cost Total	
From April 1, 2		
to March 31, 2	2006	(unit: ¥ thousand)
Administrative costs		
Personnel expenses	46,148,516	
Payment into retirement allowance reserve	3,839,860	
Property expenses		

## Example of Administrative Cost Statement (City B)

	0,000,000	
Property expenses	32,437,241	
Maintenance and repair expenses	2,991,546	
Depreciation expenses	44,091,083	
Assistance allowances	28,418,044	
Subsidy expenses, etc.	19,823,946	
Disbursements	14,942,664	
Subsidies, etc. to other organizations, etc. relating to asset formation	11,068,941	
Interest payable	6,961,365	
Estimated losses due to nonpayment recorded	767,245	
Other administrative costs	308,828	
Administrative cost total		211,799,279
Administrative service revenue		
Usage fees	△ 5,341,014	
Handling fees	△ 1,359,098	
Other administrative service revenue	△ 2,649,997	
Administrative service revenue total		△ 9,350,109
Ordinary national treasury (prefecture) expenditure		△ 23,304,399
(Balance) Net administrative cost		179,144,771

\*From the Ministry of Internal Affairs and Communications format revised model form in Chapter 3 of the report of the Study Group on a New Local Public Accounting System (May 2006).

## State of Compilation of Balance Sheets (no. of organizations)



## 4 Revision of Reconstruction Legislation

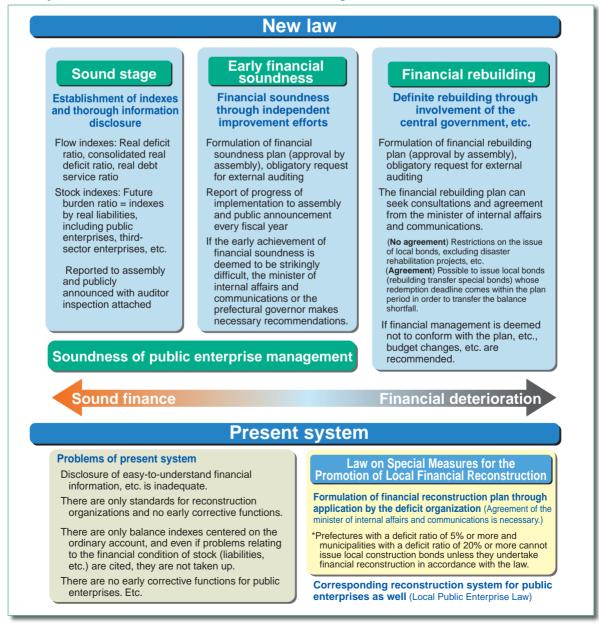
### **Background of Revision**

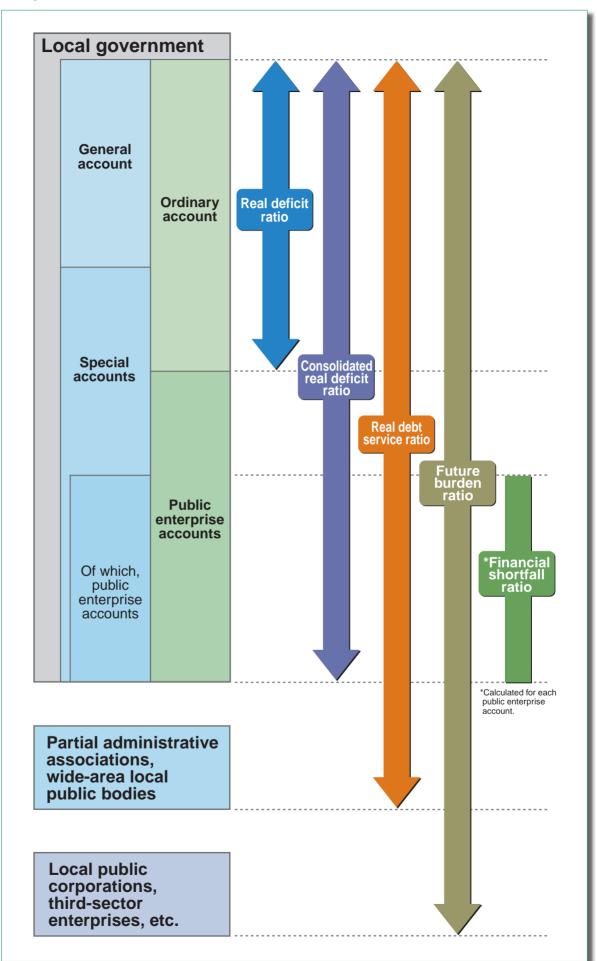
Amid severe financial conditions caused by such factors as the redemption of local bonds and the advance of aging, local governments are required to conduct autonomous financial management that takes into account the needs of local residents. Furthermore, it is extremely important to establish the financial discipline of local governments in order to promote decentralization from now on.

In response to this situation, the present system of local government financial reconstruction only uses flow indexes for the real deficit, such as the general account, and various problems have been pointed out, such as the fact that it is a mechanism for reconstruction through application.

Therefore, the present system of local government financial reconstruction was drastically revised for the first time in about 50 years, and the Law Relating to the Financial Soundness of Local Governments (2007, Law No. 94) has been enacted as a new system to thoroughly establish and disclose financial indexes and to strive for the early soundness and rebuilding of financial affairs. Financial indexes will be enforced from a date stipulated by government ordinance within one year after the promulgation of the law, and other obligatory regulations will be enforced from April 2009.







### Scope of Financial Indexes in the New Law

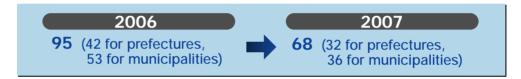
## 5 Reform of Local Allocation Tax Computation

## (1) Introduction of New Type of Local Allocation Tax

From the perspective of drastically simplifying the method of calculation of the local allocation tax and enabling forecasting of the local allocation tax, a new type of local allocation tax involving a simplified calculation based on population and area will be introduced from fiscal 2007.

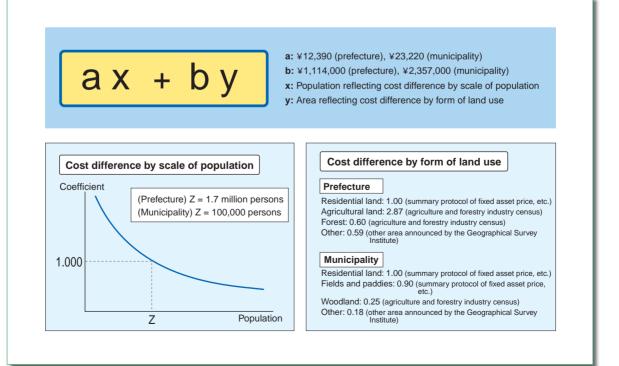
The system has been designed to minimize the amount of fluctuation so that no difficulties arise in the financial management of local governments.

- (1) Introduction of a new type of local allocation tax for computation of administrative fields for which there are no national standards or which are weak (about 10% of the standard financial demand amount)
- (2) Reflection of administrative cost differences by population scale and form of land use, such as residential land and fields or paddies
- (3) 30% reduction of number of items in "individual estimated expenses" (previous type) through integration of expense items



(4) Ensuring of mechanism to respond to local governments that really do require consideration, such as remote islands and depopulated areas (establishment of local promotion expenses)

### **Method of calculation**



## Integration and Revision of Estimated Expense Items

### (1) Prefecture

FY 2006

	Expense item	Unit of measurement
	Police expenses	No. of police officers
	Road and bridge expenses	Road area
	River expenses	River length
	Harbor expenses	Length of mooring facilities (harbor)
		Length of mooring facilities (fishing port)
	Other civil engineering expenses	Population
	Elementary school expenses	No. of teachers
	Junior high school expenses	No. of teachers
	Senior high school expenses	No. of teachers
	expenses	No. of students
	Special education school	No. of teachers
SS	expenses	No. of classes
JSE	Other educational	Population
bei	expenses	No. of students in local public universities, etc.
eX		No. of students in private schools, etc.
≥	Livelihood protection expenses	Town and village area population
Ordinary expenses	Social welfare expenses	Population
D	Hygiene expenses	Population
0	Elderly health and welfare	Population aged 65 and over
	expenses	Population aged 74 and over
	Labor expenses	Population
	Agriculture administration expenses	No. of farming households
	Forestry administration	Nonpublic forest area
	expenses	Public forest area
	Fisheries administration expenses	No. of fisheries businesses
	Commerce and industry administration expenses	Population
	Tax collection expenses	No. of households
	Pension expenses	No. of people eligible to receive pensions
	Planning promotion expenses	Population
	Other expenses	Population
	Road and bridge expenses	Road length
	Harbor expenses	Length of auxiliary facilities (harbor)
es		Length of auxiliary facilities (fishing port)
sus	River expenses	River length
١ĝ	Senior high school expenses	No. of students
e	Special education school expenses	No. of classes
Investment expens	Social welfare expenses	Population
<u>ā</u>	Elderly health and welfare expenses	Population aged 65 and over
es	Agriculture administration expenses	Agricultural land area
2	Forestry administration expenses	Forest area
	Other expenses	Population
		Area

#### FY 2007 1. Individual estimated expenses (conventional type)

Expense item	Unit of measurement
Police expenses	No. of police officers
Road and bridge	Road area
expenses	Road length
River expenses	River length
Harbor expenses	Length of mooring facilities (harbor)
	Length of auxiliary facilities (harbor)
	Length of mooring facilities (fishing port)
	Length of auxiliary facilities (fishing port)
Other civil engineering expenses	Population
Elementary school expenses	No. of teachers
Junior high school expenses	No. of teachers
Senior high school	No. of teachers
expenses	No. of students
Special support school	No. of teachers
expenses	No. of classes
Other educational	Population
expenses	No. of students in local public universities, etc.
	No. of students in private schools, etc.
Livelihood protection expenses	Town and village area population
Social welfare expenses	Population
Hygiene expenses	Population
Elderly health and	Population aged 65 and over
welfare expenses	Population aged 75 and over
Labor expenses	Population
Agriculture administration expenses	No. of farming households
Forestry administration	Nonpublic forest area
expenses	Public forest area
Fisheries administration expenses	No. of fisheries businesses
Commerce and industry administration expenses	Population
Tax collection expenses	No. of households
Pension expenses	No. of people eligible to receive pensions
Community promotion expenses	Population

2. Comprehensive estimated expenses (new type)

•	-	
	Populati	on
	Area	

## (2) Municipality

FY 2006

	Expense item	Unit of measurement		
	Fire-fighting expenses	Population		
	Road and bridge expenses	Road area		
	Harbor expenses	Length of mooring facilities (harbor)		
		Length of mooring facilities (fishing port)		
	Urban planning expenses	Population in urban planning zone		
	Park expenses	Population		
		Urban park area		
	Sewer expenses	Population		
	Other civil engineering expenses	Population		
	Elementary school	No. of pupils		
	expenses	No. of classes		
		No. of schools		
S	Junior high school	No. of students		
se	expenses	No. of classes		
en		No. of schools		
ð	Senior high school	No. of teachers		
<b>Ordinary expenses</b>	expenses	No. of students		
IL N	Other educational expenses	Population		
ina		No. of children in kindergartens		
Id	Livelihood protection expenses	City area population		
0	Social welfare expenses	Population		
	Public health and hygiene expenses	Population		
	Elderly health and welfare expenses	Population aged 65 and over		
		Population aged 74 and over		
	Waste disposal expenses	Population		
	Agriculture administration expenses	No. of farming households		
	Commerce and industry administration expenses Other industrial and economic expenses	Population No. of workers in forestry, fisheries, and mining		
	Tax collection expenses	No. of households		
	Family register and basic	No. of family registers		
	residents' register expenses	No. of households		
	Planning promotion expenses	Population		
	Other expenses	Population		
		Area		
	Road and bridge expenses	Road length		
	Harbor expenses	Length of auxiliary facilities (harbor)		
		Length of auxiliary facilities (fishing port)		
	Urban planning expenses	Population in urban planning zone		
	Park expenses	Population		
es	Sewer expenses	Population		
ns	Other civil engineering expenses	Population		
оe	Elementary school expenses	No. of classes		
Xe	Junior high school expenses	No. of classes		
nt e	Senior high school expenses	No. of students		
Investment expenses	Other educational expenses	Population		
tm	Social welfare expenses	Population		
es	Elderly health and welfare expenses	Population aged 65 and over		
N V	Waste-disposal expenses	Population		
-	Agriculture administration expenses	No. of farming households		
	Other industrial and economic expenses	No. of workers in forestry, fisheries, and mining		
	Planning promotion expenses	Population		
	Other expenses	Population		
		Area		

### FY 2007

# 1. Individual estimated expenses (conventional type)

Road and bridge expenses         Road area           Road and bridge expenses         Road area           Road length         Length of mooring facilities (harbor           Harbor expenses         Length of mooring facilities (harbor           Length of mooring facilities (fishing port         Length of auxiliary facilities (harbor           Length of auxiliary facilities (fishing port         Length of auxiliary facilities (harbor           Urban planning expenses         Population in urban planning zone           Park expenses         Population           Other civil engineering expenses         Population           Sewer expenses         Population           Urban park area         No. of pupils           Elementary school         No. of classes           No. of schools         No. of schools           Junior high school         No. of schools           expenses         No. of students           No. of schools         No. of students           Other educational expenses         Population           Public health and hygiene expenses         Population           No. of children in kindergartens         Population           Social welfare expenses         Population           Public health and hygiene expenses         Population           Public health and hygiene e	Expense item	Unit of measurement
Road length           Harbor expenses         Length of mooring facilities (harbor Length of mooring facilities (harbor Length of auxiliary facilities (fishing port Length of auxiliary facilities (fishing port Urban park area           Sewer expenses         Population           Other civil engineering expenses         No. of pupils           No. of classes         No. of schools           Junior high school expenses         No. of students           No. of schools         No. of students           Other educational expenses         Population           No. of students         No. of children in kindergartens           Livelihood protection expenses         Population           Social welfare expenses         Population           Public health and hygiene expenses         Population           Vaste-disposal expenses         No. of farming households           Forestry and fisheries adminis	Fire-fighting expenses	Population
Harbor expenses         Length of mooring facilities (harbor Length of auxiliary facilities (harbor Length of auxiliary facilities (fishing port Length of auxiliary facilities (fishing port Urban park area           Park expenses         Population           Park expenses         Population           Other civil engineering expenses         Population           Urban park area         No. of pupils           Sever expenses         No. of classes           No. of schools         No. of schools           Junior high school expenses         No. of students           Other educational expenses         Population           No. of schools         No. of schools           Students         Population           Social welfare expenses         Population           Public health and hygiene expenses         Population           Elderly health and welfare expenses         Population           Agriculture administration expenses         No. of farming households           Forestry and fisheries administration expenses         No. of far	Road and bridge expenses	Road area
Length of auxiliary facilities (harbori Length of auxiliary facilities (fishing port Length of auxiliary facilities facilities (fishing port Length of auxiliary facilities facilities (harborites for auxiliary facilities facilities facilities (harborites for auxiliary facilities facilitis facilities facilities facilities facilities facilities		Road length
Length of mooring facilities (fishing port Length of auxiliary facilities (fishing port Length of auxiliary facilities (fishing port Park expenses           Park expenses         Population in urban planning zone Population           Virban planning expenses         Population           Other civil engineering expenses         Population           Other civil engineering expenses         Population           No. of pupils         No. of pupils           Elementary school expenses         No. of students           Junior high school expenses         No. of students           No. of schools         No. of students           Senior high school expenses         No. of students           Other educational expenses         Population           No. of students         No. of students           Social welfare expenses         Population           No. of children in kindergartens         No. of children in kindergartens           Livelihood protection expenses         Population           Public health and hygiene expenses         Population           Responses         Population           Agriculture administration expenses         No. of farming households           Forestry and lisheries administration expenses         No. of farming households           Farsily register and basic residents' register expenses         No. of farmily registers<	Harbor expenses	Length of mooring facilities (harbor)
Length of auxiliary facilities (fishing por           Urban planning expenses         Population in urban planning zone           Park expenses         Population           Urban park area         Population           Sewer expenses         Population           Other civil engineering expenses         Population           Elementary school         No. of pupils           expenses         No. of classes           No. of schools         No. of schools           Junior high school         No. of schools           expenses         No. of schools           Senior high school         No. of students           expenses         No. of students           Utilitie equipation         Population           expenses         No. of classes           No. of schools         No. of students           expenses         No. of classes           No. of classes         No. of children in kindergartens           Livelihood protection expenses         Population           Social welfare expenses         Population           Public health and hygiene expenses         Population           Respenses         Population aged 75 and over           Waste-disposal expenses         No. of farming households           Forestry and lisheries a		Length of auxiliary facilities (harbor)
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Other civil engineering expenses         Population           Elementary school expenses         No. of pupils           No. of schools         No. of schools           Junior high school expenses         No. of students           Senior high school expenses         No. of schools           Senior high school expenses         No. of students           Other educational expenses         Population           Other educational expenses         Population           Other educational expenses         Population           Dublic health and hygien expenses         Population           Social welfare expenses         Population           Public health and hygien expenses         Population           Respenses         Population aged 55 and over           Population aged 75 and over         Population aged 75 and over           Waste-disposal expenses         No. of farming households           Forestry and lisheries administration expenses         No. of workers in forestry and fisheries           Commerce and industry administration expenses         No. of households           Family register and basic residents' register expenses         No. of family registers           No. of households         No. of households		Urban park area
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No. of classes           No. of schools           Junior high school expenses         No. of students           No. of schools         No. of schools           Senior high school expenses         No. of schools           Senior high school expenses         No. of schools           Other educational expenses         Population           Other educational expenses         Population           Dublic health and hygiene expenses         Population           Public health and hygiene expenses         Population           Elderly health and welfare expenses         Population aged 65 and over           Population aged 75 and over         Population aged 75 and over           Waste-disposal expenses         Population           Agriculture administration expenses         No. of farming households           Forestry and fisheries administration expenses         No. of households           Family register and basic residents' register expenses         No. of farmily registers           No. of households         No. of households	Other civil engineering expenses	Population
No. of classes           No. of schools           Junior high school expenses         No. of students           No. of classes         No. of classes           No. of schools         No. of schools           Senior high school expenses         No. of students           Other educational expenses         Population           Other educational expenses         Population           Social welfare expenses         Population           Bublic health and hygiene expenses         Population           Public health and welfare expenses         Population aged 65 and over           Population aged 75 and over         Population aged 75 and over           Waste-disposal expenses         Population           Agriculture administration expenses         No. of farming households           Forestry and fisheries administration expenses         No. of households           Commerce and industry administration expenses         No. of households           Family register and basic residents' register expenses         No. of family registers           No. of family registers         No. of households		No. of pupils
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No. of schools           No. of schools           Senior high school expenses         No. of schools           Other educational expenses         Population           Other educational expenses         Population           Livelihood protection expenses         Population           Social welfare expenses         Population           Public health and hygien expenses         Population           Elderly health and welfare expenses         Population aged 65 and over           Waste-disposal expenses         Population           Agriculture administration expenses         No. of farming households           Forestry and lisheries administration expenses         No. of households           Family register and basic residents' register expenses         No. of farmily registers           No. of households         No. of households	Junior high school expenses	No. of students
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expenses         No. of students           Other educational expenses         Population           No. of children in kindergartens         No. of children in kindergartens           Livelihood protection expenses         Population           Social welfare expenses         Population           Public health and hygien expenses         Population           Elderly health and welfare expenses         Population aged 65 and over           Waste-disposal expenses         Population Population aged 75 and over           Waste-disposal expenses         No. of farming households           Forestry and fisheries administration expenses         No. of workers in forestry and fisheries           Commerce and industry administration expenses         No. of households           Family register and basic residents' register expenses         No. of family registers No. of households           Community promotion         Population		No. of schools
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expenses         No. of children in kindergartens           Livelihood protection expenses         City area population           Social welfare expenses         Population           Public health and hygiene expenses         Population           Elderly health and welfare expenses         Population aged 65 and over           Population aged 75 and over         Population aged 75 and over           Waste-disposal expenses         Population           Agriculture administration expenses         No. of farming households           Forestry and lisheries administration expenses         No. of workers in forestry and fisheries           Commerce and industry administration expenses         No. of households           Family register and basic residents' register expenses         No. of family registers No. of households           Community promotion         Population		No. of students
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Public health and hygiene expenses         Population           Elderly health and welfare expenses         Population aged 65 and over Population aged 75 and over           Waste-disposal expenses         Population Population aged 75 and over           Waste-disposal expenses         Population Population           Agriculture administration expenses         No. of farming households           Forestry and lisheries administration expenses         No. of workers in forestry and fisheries           Commerce and industry administration expenses         Population           Tax collection expenses         No. of households           Family register and basic residents' register expenses         No. of family registers           No. of households         Population	Livelihood protection expenses	City area population
Elderly health and welfare expenses       Population aged 65 and over         Population aged 75 and over       Population aged 75 and over         Waste-disposal expenses       Population         Agriculture administration expenses       No. of farming households         Forestry and lisheries administration expenses       No. of workers in forestry and fisheries         Commerce and industry administration expenses       No. of households         Family register and basic residents' register expenses       No. of family registers         No. of households       No. of households         Community promotion       Population	Social welfare expenses	Population
expenses         Population aged 75 and over           Waste-disposal expenses         Population           Agriculture administration expenses         No. of farming households           Forestry and fisheries administration expenses         No. of workers in forestry and fisheries           Commerce and industry administration expenses         Population           Tax collection expenses         No. of households           Family register and basic residents' register expenses         No. of family registers           Community promotion         Population	Public health and hygiene expenses	Population
Population         Population           Waste-disposal expenses         Population           Agriculture administration expenses         No. of farming households           Forestry and fisheries administration expenses         No. of workers in forestry and fisheries           Commerce and industry administration expenses         Population           Tax collection expenses         No. of households           Family register and basic residents' register expenses         No. of family registers           Community promotion         Population	Elderly health and welfare	Population aged 65 and over
Agriculture administration expenses     No. of farming households       Forestry and fisheries administration expenses     No. of workers in forestry and fisheries       Commerce and industry administration expenses     Population       Tax collection expenses     No. of households       Family register and basic residents' register expenses     No. of family registers       No. of households     No. of households       Community promotion     Population	expenses	Population aged 75 and over
Forestry and fisheries administration expenses     No. of workers in forestry and fisheries       Commerce and industry administration expenses     Population       Tax collection expenses     No. of households       Family register and basic residents' register expenses     No. of family registers       No. of households     No. of households       Community promotion     Population	Waste-disposal expenses	Population
Commerce and industry administration expenses         Population           Tax collection expenses         No. of households           Family register and basic residents' register expenses         No. of family registers           No. of households         No. of households           Community promotion         Population	Agriculture administration expenses	No. of farming households
Tax collection expenses     No. of households       Family register and basic residents' register expenses     No. of family registers       No. of households     No. of households       Community promotion expenses     Population	Forestry and fisheries administration expenses	No. of workers in forestry and fisheries
Family register and basic residents' register expenses     No. of family registers       No. of households     No. of households	Commerce and industry administration expenses	Population
Community promotion Population	Tax collection expenses	No. of households
Community promotion Population	Family register and basic	No. of family registers
expenses	residents' register expenses	No. of households
expenses Area	Community promotion expenses	Population
		Area

2. Comprehensive estimated expenses (new type)

v type) Population

Area

## (2) Support Program for Local Governments Making Efforts

Support measures, such as the local allocation tax, will be adopted for local governments that think up original projects by themselves and tackle them in a forward-looking manner so that enthusiastic local governments can freely develop their own policies and thereby transform their districts into attractive regions.

Local governments will formu (setting specific performance residents.	late their own original projects targets) and announce them to
The Ministry of Internal Affa announce the projects of local g	
Project applications will be accert to FY 2009.	epted for three years from FY 2007
Support measures throug (about ¥3)	
The results of the efforts (the p	es incurred in tackling the project.
Administrative reform index	<ul> <li>In-coming population</li> <li>Annual merchandise sales value of the retail industry</li> </ul>
<ul> <li>Agricultural production value</li> <li>Manufactured goods shipment value</li> <li>No. of businesses</li> <li>Birthrate</li> </ul>	<ul> <li>Employment rate for young people</li> <li>Waste-disposal volume</li> </ul>

Through cooperation with the Ministry of Agriculture, Forestry and Fisheries, the Ministry of Economy, Trade and Industry, and the Ministry of Land, Infrastructure and Transport, consideration will be given to the priority selection of subsidy schemes, etc. relating to information and communications, symbiosis and circulation between urban and rural areas, export promotion of agricultural, forestry, and marine products and production-area brand formation, programs for the utilization of local resources by small and medium-sized companies, the promotion of company location, the promotion of tourism and exchange, the rejuvenation of local bus services and so on, etc.

## **Examples of Support for Projects Formulated by Local Governments**

#### Local Management Reform Project

Support is given to local governments that strive to realize simple and efficient administration through administrative and financial reforms, such as administrative organization and management reform, and create new vitality in the community.

#### 2 Local Product Discovery and Brand Formation Project

Support is given to local governments that endeavor to strengthen the base of local industries through the discovery, utilization, branding, and so on of indigenous local resources, such as local products, nature, history, culture, and scenery, and build local attractions.

#### 3 Low Birthrate Countermeasures Project

Support is given to local governments that tackle low birthrate countermeasures in a comprehensive and multilateral manner, such as the expansion of local child-raising support, the establishment of an environment in which women can give birth without anxiety, and the reform of ways of working to enable people to balance work and child raising.

### **4** Company Location Promotion Project

Support is given to local governments that endeavor to attract domestic companies, foreign companies, and companies making a U-turn from overseas to locate in the locality and thereby to strengthen local vitality and competitiveness.

#### 5 Settlement Promotion Project

Support is given to local governments that strive to promote settlement by providing people who wish to make a Uor I-turn, such as members of the babyboom generation and young people, with places where they can enjoy a healthy life in the countryside, achieve self-realization, or make a return contribution to society.

# **6** Tourism Promotion and Exchange Project

Support is given to local governments that tackle local vitalization and exchange by, for example, promoting symbiosis and circulation between urban areas and rural and fishing villages, local consumption of local products, and dietary education and attracting foreign tourists.

#### **7** Community Regeneration Project

Support is given to local governments that tackle the revitalization of central urban areas as a part of community development and the realization of lively communities that are pleasant to live in for all people, including the elderly and children.

#### 8 Young People's Independence Support Project

Support is given to local governments that promote the occupational independence of young people, including NEETs (not in employment, education, or training) and freeters (job-hopping parttimers), and offer, for example, assistance for employment in the agriculture, forestry, and fisheries industries.

#### 9 Safe and Secure Community Development Project

Support is given to local governments that, among other things, promote measures to protect children from crime, crime-prevention activities by the local community, the healthy upbringing of young children, and local disasterprevention measures, such as largescale earthquake countermeasures.

### D Environmental Preservation Project

Support is given to local governments that make efforts toward energy saving, the development of new energy sources, the adoption of global-warming countermeasures, and the building of a recycle society, such as by promoting the 3Rs (reduce waste, recycle, reuse), as well as toward symbiosis with nature.



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